# ALLAN ROSENBAUM

#### HOME

#### **OFFICE**

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#### **EDUCATIONAL BACKGROUND:**

Ph.D.	Political Science - State and Urban Government American Politics and Public Policy (1976) University of Chicago; Chicago, Illinois
M.A.	Political Science - Public Administration and Political Psychology (1967) University of California; Berkeley, California
M.S. Ed.	Administration of Higher Education College Student Personnel (1964) Southern Illinois University: Carbondale, Illinois
B.A.	History (1962) University of Miami; Miami, Florida

#### **PROFESSIONAL EXPERIENCE:**

June 1994 - PresentProfessor, Public Administration<br/>Director, Institute for Public Management and Community Service<br/>and Center for Democracy and Good Governance<br/>Florida International University (FIU); Miami, Florida

Actively involved in all aspects of Master's and PhD programs in Public Administration. Led PhD program as it expanded from a dozen to 40 students and achieved considerable international recognition. Also, led NASPAA reaccreditation efforts and state mandated ten-year program reviews of BPA, MPA and PhD programs. Organized videoconference course on contemporary public issues for US Embassy, Warsaw, Poland for Polish international relations students. Represented department in discussions regarding establishing joint BPA and MPA programs in China in conjunction with two Chinese institutions and in discussions regarding establishing joint research and training initiatives with various European and Latin American institutions. Past chair of college tenure and promotion and past chair faculty governance committee. Active involvement in revisions of BPA, MPA and PhD curriculum. Served as Acting Director and Director for founding of a then new FIU School of Public Administration, 2004-06. Chaired a dozen dissertation committees and have served as member of numerous others. For several years, organized departmental lecture series involving distinguished research scholars from throughout the US and the world. Have taught courses in Bachelors, Masters and PhD programs.

As founding director of the Institute for Public Management and Community Service (IPMCS) and the Center for Democracy and Good Governance, have developed various external funding initiatives and overseen the design and implementation of numerous complex government reform projects supported by nearly \$15 million in USAID and other contracts and grants to encourage democratic institution building and good governance in Latin America (with activities in Argentina, Brazil, Chile, Costa Rica, Ecuador, El Salvador, Haiti, Nicaragua, Panama, Paraguay, Peru, Uruguay), Africa (Kenya, Mozambique, Namibia, Sierra Leone, South Africa, Tanzania, Uganda), Eastern Europe (Bosnia, Bulgaria, Poland, Romania, Russia, Slovakia, Ukraine) and Asia (China, India, Malaysia, South Korea, Vietnam). Primary emphasis has been upon political and administrative reform, decentralization, strengthening subnational governments, legislative development and the enhancement of citizen participation. These efforts involve routine continued contact with cabinet ministers, leaders of national legislative bodies, prominent business executives and high-ranking US government and United Nations officials.

Institute activities have included the production of numerous publications and the organization of many seminars and conferences including in Miami initially in April of 1996, the Inter-American Conference of Mayors and Local Authorities - co-sponsored by the World Bank, OAS, IDB and USAID. This conference, which IPMCS has organized annually in Miami, in conjunction with Miami-Dade County, has become the oldest and largest annual gathering of Latin American local government officials. Annual participation now includes 600 to 750 municipal officials, experts and leaders of relevant organizations from throughout the hemisphere. The Institute also has carried out extensive technical assistance and training activity both within and outside of the United States.

August 1988 - May 1994	Dean, School of Public Affairs & Services
	Professor, Department of Public Administration
	Florida International University; Miami, Florida

As Dean, provided leadership for a school of sixty regular faculty members, forty professional and thirty-five administrative and clerical staff, and 1,000 students (half graduate), operating on three campuses and composed of four departments and four centers, with a then annual budget of approximately \$10,000,000 (almost half of which came from external funding). All four departments (Criminal Justice, Health Services Administration, Public Administration and Social Work) offered bachelors and master's degrees. Public Administration and Social Work offered the Ph.D.

Major activities and achievements included doubling student enrollment; stimulating the growth of external contract and grant funding from about \$350,000 a year to \$5 million per year; the initiation and establishment of two new research centers and one Ph.D. program; substantial enhancement of the ethnic, racial and gender diversity of faculty, staff and student body; recruiting approximately fifty per cent of, and significantly upgrading, the faculty in terms of scholarly productivity; extensive personal, and substantially expanded faculty and staff, involvement in local and state civic affairs and international educational and government programs; re-structuring several existing academic programs; teaching state government and public policy courses; overseeing one initial and two successful reaccreditation efforts; achieving election of the School to membership in an organization of the 24 preeminent public management/policy schools and programs in the nation; assuming the editorship of a prominent public policy journal and relocating its home to the School; and reducing administrative staff of the School.

#### August 1990 - April 1993

Principal and Co-Director, Consortium for Legislative Development; Washington, D.C.; Albany, N.Y.; and Miami, Florida

The Consortium for Legislative Development was established jointly by Florida International University, The Center for Democracy (a private, non-profit organization), Washington, D.C., and the State University of New York at Albany. Led by a principal from each organization, the Consortium worked with a variety of national and international organizations in establishing programs designed to strengthen the legislative branches of various Latin American nations. Multi-year, multi-program projects were carried out for the National Assemblies of Costa Rica, Nicaragua, and Panama. Specific technical assistance projects were carried out in Belize, Bolivia, the Dominican Republic, El Salvador, Guatemala, Haiti and Paraguay.

Funded primarily by a contract of \$8,000,000 with USAID, Consortium projects ranged from the organizing of orientation, budgetary, and policy seminars for legislators and their staff to consulting upon and overseeing the installation of an array of automated legislative technologies. Project development involved extensive consultation and negotiation with national legislative and political leadership and high-ranking U.S. government officials.

August 1980 - August 1988Director, Maryland Institute for Policy Analysis and Research and Associate<br/>Professor, Policy Sciences Graduate Program, University of Maryland Baltimore<br/>Graduate School; Baltimore, Maryland

Recruited to serve as founding director of campus social science/public policy research institute. By its third year, MIPAR, with a \$9,000 university budget, was engaged in over \$300,000 a year in externally funded research projects dealing with social welfare, education, employment and training and economic development policy. MIPAR carried out numerous projects in conjunction with the Maryland General Assembly and other state agencies. It sponsored a public affairs lecture series, scholarly conferences and an extensive public policy paper and research report series in addition to providing research support to twelve faculty members and about forty graduate students. Courses taught included graduate seminars in Budget and Fiscal Management; American Political Institutions and Public Policy; State Government and Intergovernmental Relations; and, Advanced Research in Public Policy. Chaired eight doctoral dissertation and two master's thesis committees.

# June 1985 - December 1989 Director, The Thomas M. Bradley Center for Employment and Training Education and Research, University of Maryland Graduate School; Baltimore, Maryland

Conceived and developed proposal for initial \$720,000 grant from Maryland Department of Employment and Training to establish The Bradley Center, which had a resident staff of three faculty, annually supported 15 graduate fellows and conducted public policy research in the areas of employment and training policy and management, labor economics and regional economic development.

In January 1988, The Bradley Center was selected by the Governor of Maryland to be the states' nominee in a national competition initiated by the Ford Foundation and the JFK School at Harvard to select the ten outstanding innovations in state and local government during the preceding two years.

August 1982 - April 1983	Director, Jobs Initiative Task Force (JITF)
	(held simultaneously with Directorship of MIPAR),
	Maryland General Assembly; Annapolis, Maryland

At the request of the Speaker of the House of Delegates, prepared paper on State employment and economic development needs. This led to the creation of JITF. As staff director, guided initial selection and appointment of JITF's membership composed of 24 of the State's leading business, labor and government officials. Over eighty percent of the JITF's thirty major recommendations were legislatively or administratively implemented. Responsibilities included: directing seven-person staff that produced six economic policy background reports, numerous policy option papers, the JITF final report, the drafting of proposed legislation, briefing legislators and media on JITF proposals, working with legislators on individual pieces of legislation, and testifying before legislative committees.

#### April 1981- October 1981

Chief Consultant, House Appropriations Subcommittee on Education and Human Resources (held simultaneously with Directorship of MIPAR), Maryland General Assembly; Annapolis, Maryland

Served as chief staff person for the state legislative committee charged with responsibility for developing proposals to restructure public higher education in Maryland. Prepared policy option papers on financing, growth, and governance of public higher education, and engaged in extensive contact and negotiations with top state government and higher education leadership. Committee's work led to numerous reforms in state fiscal, budgetary and management practices for public higher education.

August 1977- August 1980	Senior Associate and Study Director, National Institute of Education; U.S.
	Department of Health, Education & Welfare; and U.S. Department of
	Education; Washington, D.C.

Designed and managed compliance and evaluation section of a congressionally initiated study of the nation's multibillion-dollar annual investment in secondary and post-secondary vocational education and job training. Involved regular contact with Congress; design and analysis of large-scale multi-year research projects; extensive dealings with national, state and local officials and interest groups; assembling and chairing several panels of national experts; and the supervision of three research teams.

September 1974 - August 1977	Assistant Professor, Department of Political Science
	University of Connecticut; Storrs, Connecticut

Also served as Director, Student Internships, Graduate Program in Public Administration; and Acting Director, Graduate Program in Corrections Administration (January 1976-July 1976).

February 1971- June 1974	Instructor, Department of Political Science
	University of Wisconsin; Madison, Wisconsin

Also established and served as first Director, University of Wisconsin State Legislative Intern Program and as faculty associate at the University of Wisconsin Institute for Research on Poverty.

February 1970 - January 1971	Director, Woodlawn Manpower Planning Survey
	Center for Urban Studies
	University of Chicago; Chicago, Illinois

Supervised five-person staff in planning and initiating the nation's first community controlled employment and training center for dealing with the severe unemployment and under-employment problems of a large (100,000 population), economically depressed neighborhood in Chicago.

July 1968 - July 1969	Administrative Assistant to Lt. Governor
	State of Illinois; Chicago and Springfield, Illinois

Served as campaign deputy director, and then senior administrative assistant, to Paul Simon (subsequently U.S. Senator from Illinois), the first Lieutenant Governor in Illinois history to be elected from a different party than the Governor. Responsible for development of alternative state budgetary and revenue options, and management of several legislative initiatives in higher and elementary and secondary education, continuing extensive liaison with state legislators and administrative officials, and meeting with and speaking to a wide array of organizations and interest groups.

September 1967- January 1971	Resident Head, Undergraduate Dormitory
	University of Chicago; Chicago, Illinois

Position required extensive initiation of residence hall based academic and social programming as well as much negotiating activity with students during a time of major political, racial and social conflict within the university community.

August 1966 - July 1967	Administrative Assistant to Minority Leader
	Illinois State Senate; Springfield, Illinois

As chief assistant to Senate Minority Leader, analyzed a wide array of pending legislation with particular emphasis upon state budgetary matters, state and municipal taxation, and higher education policy. Played principal role in negotiating political compromise that led to the creation of two new public universities in Illinois – University of Illinois, Springfield and Governor's State University.

September 1965 - July 1966	Associate Director, Dormitory Complex III
	University of California; Berkeley, California

Supervised sixteen graduate student staff members in four buildings housing 800 undergraduate students.

September 1964 - August 1965 Administrative Assistant, Office of the City Manager, Miami, Florida

Served from November 1964 to August 1965 as city's acting budget director and oversaw the development of its then \$30 million annual operating budget as well as the preparation of several special analyses of the city's revenue and expenditure history, special studies of its police and parks and recreation departments and the reorganization of one city agency.

September 1963-June 1964	Administrator - NDEA Loan Program
	Financial Aid Office, Southern Illinois University
	Carbondale, Illinois

Responsible for administering University's National Defense Education Act student loan program which provided assistance to 2,000 students.

#### CONSULTING EXPERIENCE:

**1997-Present** United Nations, Department of Economic and Social Affairs (on strengthening governmental leadership; on governance reform; on public finance; on public administration education and training; on strengthening local governance; on collaborative governance; on achieving the Millennium Development Goals; and on effective governance and decentralization)

United States Agency for International Development (on evaluating legislative development initiatives; on democratic institution building in Bosnia; on strengthening the Ukrainian Parliament; on assessing democracy in Paraguay)

World Bank (on strengthening public administration education in Russia; on strengthening local government in Latin America)

United Nations Development Program (on strengthening civil society; on government decentralization; on local government reform; on democracy building)

Asian Development Bank (on improving Asian public administration education and training)

Swedish International Development Agency (on restructuring government of Vietnam; on evaluating higher education management in Mozambique and Bolivia; on strategies for strengthening legislature bodies; on organizing women in the informal economy)

University of Indiana and Eurasia Foundation (on education and training for development of the civil service in Ukraine)

Bialystok School of Public Administration (on local government reform in Poland)

Ukrainian Academy of Public Administration - Odessa (on policy analysis; on health policy)

City of Stockholm, Sweden (on public management and education policy)

Region of Skane, Sweden (on improving public management)

Professional Management A. B., Stockholm, Sweden (on evaluating public management reform in Sweden)

Parliament of Ukraine (on constitutional revision; on legislative functions; on committee structure and staffing)

Congress of Paraguay (on municipal government reform; on health sector decentralization)

Congress of Peru (on developing national decentralization policy and municipal and regional legislation)

Rutgers University, New Brunswick, N.J. (on public administration education in Poland) Municipality of Asunción, Paraguay (on establishing a municipal office of management and budget; on citizen participation)

President of Sierra Leone, Africa (on executive-legislative relations)

State Government of Sabah, Malaysia (on government accountability)

Ministry of the Interior, Argentina (on government reform: municipal management and citizen participation)

Association of Chilean Municipalities (on municipal management)

Municipality of Buenos Aires, Argentina (on municipal management)

Municipality of Iquique, Chile (on municipal management)

Municipality of Pucallpa, Peru (on municipal management)

National University of Asunción, Paraguay (on graduate education in public administration)

**1989 - 1996** Ministry of Health and Social Services, Paraguay (on issues of decentralization);

Municipality of Asunción, Paraguay (on budget and financial management)

Congress of Panamá (on civil service reform legislation)

Parliament of Belize (on legislative staff organization)

Ministries of Privatization and Finance, National Government of Czechoslovakia, (on issues of privatization, the establishment of effective mechanisms to sustain a mixed economy and civil service reform)

Through Consortium for Legislative Development frequent consultation with legislative leadership of Costa Rica, Haiti (prior to the coup) and Panamá as well as high level in country US officials

US Agency for International Development and the National Assembly of Costa Rica (on restructuring legislative procedures and staff support services to improve the effectiveness of the Congress in Costa Rica)

**1984-1988** Committee on Economic Matters, Maryland House of Delegates (on strategic planning; on economic development)

Governor's Office of Legislation, State of Maryland (on higher education policy)

U.S. Department of Education (on Federal policy for vocational education)

Treasurer, State of Maryland (on state capital debt affordability; on state investment policy)

New Jersey Department of Higher Education (on university academic program innovation; on graduate education in public administration)

Lt. Governor, State of Maryland (on higher education policy)

Committee on Appropriations, Maryland House of Delegates (on enhancing University and legislative cooperation for policy innovation)

Maryland Department of Human Resources (on welfare to work programs; on developing state's strategic plan for promoting literacy)

President, Maryland State Senate (on economic development policy)

University of Colorado Graduate School of Education (on developing an educational policy research center)

Maryland State Department of Legislative Reference (on taxation; legislative reorganization; economic development; and reapportionment)

**1980 - 1983** National Conference of State Legislatures (on state implementation of the federal Job Training Partnership Act)

Association of Catholic Charities, State of Maryland (on economic and job training policy)

Domestic Council, Executive Office of the President, Washington, DC (on youth unemployment policy and re-authorization of Vocational Education Act)

National Advisory Council on Education of Disadvantaged Children, Washington DC (on political and legislative strategy)

Conserva, Inc. Raleigh, North Carolina (on vocational education research)

Office of Science Advisor, State of Maryland (on air pollution regulation)

Maryland State Advisory Council on Vocational Education (on the organization of advisory councils)

National Policy Council, Democratic National Committee (on US domestic public policy)

**1977-1979** Boston College School of Social Work (on state social welfare policy)

John Hopkins University Educational Research Center (on vocational counseling and guidance programs)

National School Boards Association (on educational policy issues)

Rutgers University Graduate School of Education (on vocational education policy)

State University of New York at Albany (on urban public policy)

Texas State Education Agency (on vocational education policy)

**1975-1976** State of Connecticut, Department of Social Services, (on development of state's Title XX training plan)

Governor's Committee on the Reorganization of State Government, Connecticut (on administrative reorganization)

City of Hartford Police Department (on administrative management)

City of Hartford Public Schools (on community relations)

City of Willliamantic, Connecticut (on fiscal matters)

**1970-1974** Governor's Office, State of Wisconsin (on school finance reform legislation)

Office of Governor's Manpower Coordinator, State of Illinois (on personnel selection for a new agency)

The Woodlawn Organization, Chicago, Illinois (on employment and training programs)

# PRINCIPAL INVESTIGATOR - EXTERNALLY FUNDED PROJECTS:

2016	Organizing the Twenty-second Inter-American Conference of Mayors	Miami-Dade County Government	\$ 77,000
2016	Organizing the Twenty-second Inter-American Conference of Mayors	World Bank	\$ 50,000
2015	Center for Democracy and Good Governance/Cuba Democracy Project	State of Florida	\$300,000
2015	Center for Democracy and Good Governance	State of Florida	\$500,000
2015	Organizing the Twenty-first Inter-American Conference of Mayors	Miami-Dade County Government	\$ 77,000
2015	Organizing the Twenty-first Inter-American Conference of Mayors	World Bank	\$ 50,000
2014	Center for Democracy and Good Governance	State of Florida	\$500,000
2014	Organizing the Twentieth Inter-American Conference of Mayors	Miami-Dade County Government	\$ 77,000
2014	Organizing the Twentieth Inter-American Conference of Mayors	World Bank	\$ 50,000
2013	Center for Democracy and Good Governance	State of Florida	\$500,000
2013	Organizing the Nineteenth Inter-American Conference of Mayors	Miami-Dade County Government	\$ 77,000
2012	Democracy Center and Americas Conference	State of Florida	\$500,000
2012	Organizing the Eighteenth Inter-American Conference of Mayors	World Bank	\$100,000
2012	Organizing the Eighteenth Inter-American Conference of Mayors	Miami-Dade County Government	\$ 77,000
2012	Organizing the Eighteenth Inter-American Conference of Mayors	Miami-Dade Tourist Development Authority	\$ 14,000

2011	Strengthening Local Govern- ment in Latin America	World Bank	\$100,000
2011	Organizing the Seventeenth Inter-American Conference of Mayors	Miami-Dade County Government	\$100,000
2010	Organizing the Sixteenth Inter-American Conference of Mayors	Miami-Dade County Government	\$100,000
2009	Organizing the Fifteenth Inter-American Conference of Mayors	Miami-Dade County Government	\$100,000
2009	Supporting Democratic Institution Building in Latin America	State of Florida	\$250,000
2008	Organizing the Fourteenth Inter-American Conference of Mayors	Miami-Dade County Government	\$150,000
2007	Supporting Democratic Institution Building in Latin America	State of Florida	\$420,000
2007	Organizing the Thirteenth Inter-American Conference of Mayors	Miami-Dade County Government	\$180,000
2006	Organizing the Twelfth Inter-American Conference of Mayors	Miami-Dade County Government	\$200,000
2005	Organizing the Eleventh Inter-American Conference of Mayors	Miami-Dade County Government	\$180,000
2005	Evaluating Worldwide Water Resource Management Projects	US Agency for International Development (USAID)	\$200,000
2004	Organizing the Tenth Inter-American Conference of Mayors	Miami-Dade County Government	\$180,000
2003	Organizing the Ninth Inter-American Conference of Mayors	Miami-Dade County Government	\$170,000
2003	Project on Quality Enhancement in Public Administration Education	United Nations	\$24,500
2002	Organizing the Eighth Inter-American Conference of Mayors	Miami-Dade County Government	\$180,000

2001	Organizing the Seventh Inter-American Conference of Mayors	Miami-Dade County Government	\$180,000
2001	Brcko/Bosnia Local Govern- ment Evaluation	USAID	\$17,000
2000	Organizing the Sixth Inter-American Conference of Mayors	Miami-Dade County Government	\$180,000
2000	Establishing an Agenda for Local Government in Latin America	USAID	\$7,000
1999	Seminar on Local Governance	Association of Brazilian Municipalities	\$26,000
1999	Organizing the Fifth Inter-American Conference of Mayors	Miami-Dade County Government	\$175,000
1998	Organizing the Fourth Inter-American Conference of Mayors	Miami-Dade County Government	\$175,000
1997	Seminar on Local Governance	Ministry of Interior Argentina	\$12,500
1997	Organizing the Third Inter-American Conference of Mayors	Miami-Dade County Government	\$175,000
1997	Governance Reform in Sierra Leone	USAID	\$140,000
1996	Organizing the Second Inter-American Mayors Conference	Metropolitan Dade County	\$175,000
1995	New Directions in Municipal Governance	Metropolitan Dade County	\$100,000
1995	Hemispheric Mayors Conference	USAID	\$40,000
1994-96	Strengthening Local Government in South America	USAID	\$1.4 million
1993-94	Coordinating Social Services in South Dade County, Florida	We Will Rebuild	\$57,000

1990-93	Consortium for Legislative Development in Latin America*	USAID	\$8 million
	*Co-principal investigator with th for Democracy and a representative		
1993	Developing a Civil Service System for Panama	USAID	\$25,000
1990	State Policy Research	State of Florida	\$58,000
1990	Assessing Fiscal Priorities	Metropolitan Dade County	\$10,000
1989	State Policy Research	State of Florida	\$60,000
1989	Assessing County Fiscal Priorities	Metropolitan Dade County	\$ 4,000
1987-88	Sex Equity and State Services	Maryland Department of Human Resources	\$11,994
1987	Illiteracy Problems in Maryland	Maryland Department of Human Resources	\$ 33,865
1986-87	Employment and Training for Welfare Recipients	Maryland Department of Human Resources	\$11,994
1985-88	Creating The Thomas M. Bradley Center	Maryland Department of Economic Development	\$720,000
1985	Education-Training Linkages Study	Maryland Department of Human Resources	\$ 17,612
1984-86	J.T.P.A. Follow- up Assessment	Maryland Department of Employment	\$ 74,785
1984-85	State Employment Service Evaluation	Maryland Department of Employment and Training	\$ 45,621
1983-86	The Economic Impact of AFDC	Maryland Department of Human Resources	\$183,600
1983-84	Dislocated Worker Study	Maryland Department of Human Resources	\$ 6,966

### **ORGANIZATIONAL MEMBERSHIPS:**

American Political Science Association American Society for Public Administration National Academy of Public Administration Policy Studies Organization Cosmos Club, Washington, DC

#### <u>SELECTED NATIONAL AND INTERNATIONAL</u> <u>PROFESSIONAL AND PUBLIC SERVICE ACTIVITIES:</u>

- 2014-Present Vice Chairperson (2016-2018): Member, (2014-2016); United Nations Committee of Experts on Public Administration, nominated by UN Secretary General, with approval of US Ambassador to the UN, confirmed by the UN Economic and Social Council (24 members from throughout the world, no more than one per country)
- 2013-Present Chairperson, International Commission on Accreditation of Public Administration Education and Training Programs (term ends 2019); Chairperson Site Visit Teams for American University, Cairo and The University of Ghent Accreditations: International Association of Schools and Institutes of Administration (IASIA), Brussels, Belgium (2017). Chairperson Site Visit Teams for Rutgers University and Fundacao Getulio Vargas Accreditations: International Association of Schools and Institutes of Administration
- 2010-Present International Director (2017-2020); Immediate Past President (2015-2016); President (2014-2015); Member, National Council (2010-2016), ASPA Endowment Board (2015-2020); Nominating Committee (2015-2018); Chairperson, 2014-2019 Strategic Planning Process; 75th Anniversary Commission (2012-2013); Chairperson, 2014-2019 Strategic Planning Process; International Director (2010-2011); Finance Chairperson, 2011 National Conference; Chairperson, Policy Engagement Process (2010-2012); Chairperson, International Public Administration Award Committee and Co-organizer First International Assembly (2010-2011); American Society for Public Administration, Washington, DC

Co-chair, "Advising State and Local Leaders" joint initiative of the American Society for Public Administration and the National Academy of Public Administration (2017-2018)

Chairperson, Organizing Committee, 13th Transatlantic Dialogue (April 5-8, 2017; Miami, Florida)

Co-organizer, speaker; Joint CEPAD/FIU/IICA/Governors' Council of Paraguay seminar on "Intermediate Cities: An Opportunity to Strengthen the Sustainable Development of the Rural Territories of Latin America" (February 23-24, 2017; San José, Costa Rica)

Co-organizer, speaker; Joint Governors' Council of Paraguay/Center for Sustainable Human Development and Participation (CEPAD, Bolivia)/FIU seminar on "The Challenges of Intermediate, Intelligent and Productive Cities (December 12, 2016; Asunción, Paraguay)

Co-organizer; Joint Polish/Romanian/FIU seminar on "Transitioning to and Sustaining Democracy: What Works and What Does Not Work?" (November 14, 2016; Miami, Florida)

Co-organizer, speaker, US National League of Cities/American Society for Public Administration/Chinese Academy of Governance Joint Seminar on Municipal Government and Urban Problems (September 26-28, 2016; Shanghai, China)

Co-chair, Program Committee, 12<sup>th</sup> Transatlantic Dialogue (June 8-11, 2016; Ghent Belgium)

Member, International Committee of the National Association of Schools of Public Affairs and Administration (NASPAA).

Member, Executive Board of the South Florida Chapter of the American Society for Public Administration (ASPA).

Reviewed manuscripts for various journals including The International Review of Administrative Sciences, NISPAcee Journal of Public Administration and Policy and the Public Administration Review.

- 2012-Present Member, Standing Panel on Social Equity, National Academy of Public Administration
- 2000-Present Member, Editorial Boards of the Chinese Public Administration Review (published by Rutgers University): the Lithuanian Journal of Public Administration (published by the Lithuanian Government): the Middle Eastern Scientific Journal of Administration (Dubai): the Journal of the Indian Institute of Public Enterprise (India); the Bialystok Review of Public Administration (Poland); the Transylvanian Review of Administrative Sciences (Romania); the Journal of Latin American Municipal Studies (Chile); the Journal of Administration and Governance (Asia); Asian Journal of Public Affairs (Singapore); and Economic Alternatives (University of National and World Economy, Bulgaria).
- 1996-Present Member, International Committee (2011-Present); Member, Best Dissertation of the Year Award Committee (2011-2013); FIU Principle Representative (2004-11); Member, Executive Council (1999-2002); Chairperson, 1999 Conference Program Committee; Chairperson (1996-99; 2001-03), Committee on International Education; Member, Committee on Associate Memberships; Member, Task Force on Accreditation of Non-US Institutions; NASPAA/NISPAcee Grants Selection Committee (2002-04); Chairperson, Committee on Latin American Technical Assistance; (1998-2002). National Association of Schools of Public Affairs and Administration (NASPAA), Washington, DC.
- 1993-Present President (2007-2010 and 2001-2004); Member, Board of Management (1993-present); Chairperson, 2000 Conference Program Committee (Beijing, China); Vice President (1995-98), Publications Committee (1997-2001); and the Program Committee (1993-98), International Association of Schools and Institutes of Administration, Brussels, Belgium
- 2015 Co-organizer, speaker, US National League of Cities/American Society for Public Administration/Chinese Academy of Governance Joint Seminar on Municipal Government and Urban Problems (forthcoming September 26-28, 2016; Shanghai, China)
- 2015 Co-organizer, speaker Joint Ibero-American Union of Municipalities/FIU Training Seminar for Local Government Officials (September 14-18, 2015)
- 2015 Co-organizer, speaker, Dominican Republic Election Officials Seminar (July 20-21, 2015).
- 2011-2015 Member, United Nations Expert Group on Improving Local Government Performance
- 2013 Co-organizer, speaker, Seminar on Improving Governmental Budgeting sponsored by the Senate of Paraguay and Florida International University, Asuncion, Paraguay (December 11, 2013)
- 2013 Co-organizer, speaker, Organization of American States/FIU/Miami-Dade County Forum for Mayors, Coral Gables, Florida, USA (December 3, 2013)
- 2013 Member, three-person World Bank Team to review and advise the public administration program of the Higher School of Economics, Moscow, Russia (September 22-26, 2013)
- 2013 Co-organizer, speaker Fundacao Getulio Vargas/FIU conference on Political Protest and Public Service Delivery, Rio de Janeiro, Brazil (September 17, 2013)
- 2013 Member, four-person team appointed by The International Network for Quality Assurance Agencies in Higher Education to assess and evaluate the European Association for Public Administration Accreditation (September 1-4, 2013)
- 2012 Co-chair, Program Committee for the 2012 Annual Conference of the Network of Institutes of Schools of Public Administration of Central and Eastern Europe (NISPAcee)
- 2010-2012 Member, Governing Board, Annual Conference Program Co-chair; Chairperson, Senator Peter Boorsma Award Committee (2010-2012), Southeastern Conference on Public Administration

2008-2010	Co-organizer, speaker, Americas Conference (annual event organized in conjunction with the Miami Herald and the World Bank), Miami, Florida
2007	Member, Drafting Committee for the Final Declaration, United Nations Seventh Global Forum on Reinventing Government: Building Trust in Government; Vienna, Austria
2007-2008	Chairperson, Leonard D. White Award Committee, American Political Science Association.
2004-2008	Chairperson, Joint United Nations/International Association of Schools and Institutes of Administration (IASIA) Taskforce on Developing Standards of Excellence for Public Administration Education and Training
2007-2010	Member, Executive Committee; Research Council; Chairperson, Working Group on Inequality as a Global Problem; International Institute of Administrative Sciences, Brussels, Belgium
2002-2007	Co-Chairperson, United Nations Expert Group on Improving the Quality of Governmental Leadership
2002-2009	Chairperson, Founding Steering Committee, 2002; and member, Executive Committee, 2003-09; Inter American Network for Public Administration Education, Washington, DC/Buenos Aires, Argentina/Rio de Janeiro, Brazil.
2008	Co-organizer, speaker, Conference on Political Parties Confront Today's Challenges (organized in conjunction with the Chamber of Deputies, National Legislature of Uruguay), Montevideo, Uruguay (July 29)
2008	Co-organizer, speaker, Seminar on Governance and Democracy in Latin America (organized in conjunction with Fundacao Getulio Vargas), Rio de Janeiro, Brazil (July 25)
2008	Co-organizer, speaker, Seminar on Governance and Democracy in the Hemisphere (organized in conjunction with the National assembly of Costa Rica), San Jose, Costa Rica (March 14)
2003-2006	Member, International Education Committee; American Political Science Association, Washington, DC
2005	Chair, Speaker and Rapporteur for sessions on Citizen Participation; Organization of American States (OAS) Civil Society Dialogue in Preparation for the Summit of the Americas, Washington D.C. (February).
2005	Co-chair and organizer of theme panels on Democratic Development in Central and Eastern Europe for the Annual Conference of the Network of Institutes and Schools of Public Administration of Central and Eastern Europe (Moscow, Russia).
2004	Co-Organizer, Speaker, Conference on Crisis Management (organized in conjunction with the Chinese National School of Administration and the Yunnan College of Administration), Kunming, China (January)
2003	Member, Drafting Committee for Final Declaration, Fourth Global Forum on Reinvention of Government, sponsored by the United Nations and the government of Mexico, Mexico City (July)
2003	Invited expert testimony, Organization of American States, Network of High Level Authorities on Decentralization and Local Governance, Mexico City (September 25th)
2002-2004	Member, Executive Committee; Research Council; International Institute of Administrative Sciences, Brussels, Belgium
2002-2003	Member, US Agency for International Development Advisory Working Group on evaluating international legislative development projects.

- 2001 Principal Organizer, United Nations/IASIA/Network of Institutes and Schools of Public Affairs of Central and Eastern Europe joint seminar for the Ministry of Interior of Slovakia on Public Administration Education and Training in a Framework of Modernization: Comparative Perspectives and Challenges for Slovakia; December, Bratislava, Slovakia
- 2001 Principal Organizer, FIU/ Chinese National School of Administration/Yunan College of Administration Seminar on Sub-National Government and Economic Development; May, Kunming, China
- 2000 Invited Expert Testimony, Organization of American States; Special Committee on Inter American Summits Management of the Permanent Council of the OAS, Washington, DC
- 2000 Invited Member, Fifteenth Biennial Meeting of the Group of Experts on the United Nations Program in Public Administration and Finance (by resolution of the General Assembly, every other year, the United Nations convenes a group of twenty to thirty experts on public administration from throughout the world to review their extensive activities in the field of democracy, public management and public finance), New York, NY
- 1998-2000 Chairperson, Committee to Promote Inter-American Cooperation in Public Administration (cosponsored by Canadian Association of Programs in Public Administration; Center for Latin American Development Administration; International Union of Local Authorities/South America; and the U.S. National Association of Schools of Public Affairs and Administration)
- 2000 Principal Organizer, Speaker, FIU/NASPAA French-American Conference on New Developments in Public Administration Education and Training, Miami, Florida
- 2000 Invited Expert Reviewer, Organization of American States Program on Democratic Institution Building in the Hemisphere; San José, Costa Rica
- 1999 Invited Expert Testimony, Organization of American States, Committee on the Implementation of the Miami and Santiago Inter-American Presidential Summits, Washington, DC
- 1999 Chairperson, panel on International Trade Politics in a Globalizing Economy; Annual Meeting of the American Political Science Association; Atlanta, Georgia (September)
- 1993-1998 Chairperson (1993-94) and member (1993-1998), Campaign for International Relations (Committee on International Activities and Programs); American Society for Public Administration, Washington, D.C.
- 1998 Invited Observer, Fourteenth Biennial Meeting of the Group of Experts on the United Nations Program in Public Administration and Finance, New York (April)
- 1998 Chairperson, panel on International Engagement and Public Administration Education; Annual Meeting of the National Association of Schools of Public Affairs and Administration
- 1997-98 Chairperson, Organizer and Principal Speaker, Seminars on New Directions in Municipal Management, Institute for Municipal Assistance, Ministry of the Interior, Government of Argentina and Florida International University (November 1997; April 1998)
- 1991-97 Editor-in-Chief (1993-1997); Co-Editor-in-Chief (1991-93) Policy Studies Review (quarterly journal of the Policy Studies Organization) and; Member, Executive Committee and Publications Committee, Policy Studies Organization
- 1997 Chairperson, Organizer and Principal Speaker, Workshop on Executive-Legislative Relationships cosponsored by the President and the Parliament of Sierra Leone (February)
- 1997 Chairperson, Organizer and Principal Speaker, Seminar on Citizen Participation and Local Governance sponsored by the Ministry of Local Government, Sierra Leone (April)

1990-96	Member, (Acting Chairperson, 1995) Working Group on Women in Public Management, International Association of Schools and Institutes of Administration-Brussels, Belgium
1996	Chairperson - Panel on Public Administration and the Separation of Powers; The Waldo Symposium; Maxwell School, Syracuse University
1995	Co-Organizer and Speaker - International Conference on Municipal Information Systems: Needs, Transparency and Citizen Participation (co-sponsored by PARTICIPA; the Association of Chilean Municipalities, the Ministry of the Interior, Chile; and Florida International University), Viña del Mar, Chile (March)
1995	Co-Organizer and Speaker - Conference on the Role of the Governor in Paraguayan Democracy (co-sponsored by the Association of Paraguayan Governors and Florida International University), San Bernardino, Paraguay (April)
1994	Co-Organizer and Speaker - Conference on Decentralization and Health Policy (cosponsored by the National Health Council, the Minister of Health and Social Services and Florida International University) Asunción, Paraguay (November)
1994-95	Chairperson - Honors Committee and Member, Publications Committee; Policy Studies Organization
1994	Co-Organizer and Speaker - International Seminar on Regionalization, Decentralization and Regional Development (co-sponsored by Universidad Católica de Valparaíso and Florida International University), Marbella, Chile (August)
1994	Co-Organizer and Speaker - International Conference on Municipal Finance, Privatization of Services and the Relationship Between Municipal Government and Private Enterprise (cosponsored by Universidad Austral de Chile and Florida International University); Valdivia, Chile (January)
1993-94	Member, National Executive Committee, American Society for Public Administration, Washington, D.C.
1990-94	Founding Member, Working Group on Environmental Management and Member, Working Group Executive Committee, International Institute of Administrative Sciences-Brussels, Belgium
1993	Chairperson and Speaker, panel on "Business/Government Relationships in a Changing Environment" at the annual meeting of the Latin American Council of Business Schools; Miami, Florida
1992	Organizer, Co-Chairperson and Speaker - International Conference on Social Welfare Policy in Comparative Perspective: A Conference for the Legislative Bodies of the Central American Region (cosponsored by the Consortium for Legislative Development and the National Assembly of Costa Rica); San José, Costa Rica
1992-97	Chairperson, Jeffrey Pressman Award Committee, Policy Studies Organization
1992	Organizer and Speaker - Conference on the New Role of the Legislative Assembly in Panamanian Democracy (cosponsored by Consortium for Legislative Development and the National Assembly of Panama); Panama City, Panamá
1991	Member, U.S. Election Observation Delegation, El Salvador
1991-93	Task Force on International Programs and Activities, American Society for Public Administration
1989 & 1992	Member, U.S. Delegations, XX and XXI Congress of the International Institute of Administrative Sciences (1989, Marrakech, Morocco; 1992, Vienna, Austria)
1990-91	Annual Conference Program Chairperson, Policy Studies Organization

- 1987 Organizer and Chairperson National Conference on State Governments and Employment and Training Policy; University of Maryland, Baltimore Graduate School
- 1984 Session Organizer and Chairperson panel on States Legislatures and Higher Education Policy; Annual Meeting of the Midwest Political Science Association, Chicago, Illinois (April)
- 1983 Session Organizer and Chairperson panel on the Impact of High Technology on the Public Work Force; Annual NCAC/ASPA Conference, Washington, D.C. (December)
- 1983-84 Audit Committee, American Society for Public Administration
- 1983-84 Regional Membership Chairperson, American Society for Public Administration
- 1982-88Chairperson, Organizer and Speaker Annual Seminar on State Legislative Processes for American<br/>Political Science Association's Congressional Fellows Program
- 1981 Chairperson and Organizer, Conference on Higher Education Policy for the 80's sponsored by and organized for the Maryland General Assembly (August)
- 1978-80 Committee on Educational Policy and Programs, American Political Science Association
- 1978-79 Committee on Federal Government Internships, American Society for Public Administration
- 1976-80 Research Committee on Science and Politics (American Member) International Political Science Association
- 1975-76 Committee on the Use of Internships in Public Administration Education, National Association of Schools of Public Affairs and Administration
- 1974-2000 Invited Participant various working or study groups, conferences, etc. seeking to develop state, national, and/or international policy agenda in areas such as a World Charter for Local Governance (UN, 1999) an agenda for the next century in Florida (University of Florida, 1998); sustainable development and democratic governance (UN Conference, 1997); citizen participation and democratic accountability (OAS Conference, 1997); building community in Florida (University of Florida, 1996): strengthening urban government (OAS Conference, 1994); linking higher education and foreign policy (U.S. Department of State, 1994); employment and training policy (Brookings Institution Conference, 1983; White House Conference, 1979); higher education and urban needs (National Association of State Universities and Land Grant Colleges, 1984; 1985); health care policy (Maryland General Assembly, 1983); economic development and higher education policy (Maryland General Assembly, 1982); State of Illinois, 1974); transportation policy (State of Connecticut, 1975); education policy (U.S. Department of Health, Education & Welfare, 1978, 1979)
- 1970-Present Manuscript Referee, American Political Science Review; Public Administration and Development; Journal of Politics; Public Management; Prentice-Hall, Inc.; Urban Affairs Quarterly; Policy Studies Review; International Review of Administrative Sciences; Policy Studies Journal; Administration and Society; Public Administration Review.
- 1970-1990 Guest Lecturer Fundacao Getulio Vargas (Rio de Janeiro); Odessa Regional Institute of Public Administration (Ukraine); Yunan College of Administration (Kunming, China); Ukrainian Academy of Public Administration (Lviv); Bialystok School of Public Administration (Poland); National University of Paraguay (Asunción); Catholic University of Valparaíso (Chile); Arturo Pratt University (Chile); University of Maryland, College Park; George Washington University; University of Southern California; University of Miami; Golden Gate University; University of Wisconsin

#### SELECTED LOCAL AND STATE PUBLIC SERVICE ACTIVITIES:

- 2014-Present Co-organizer, speaker, first, second, third and fourth annual State of Florida/FIU Conference on Democracy, Miami Florida (February 27-28, 2014; February 25-27, 2015; January 20-22, 2016; April 5-8, 2017)
- 2013-Present Co-organizer, speaker, first, second, third, fourth and fifth annual State of Florida/FIU Latin American Young Leaders Seminar, Miami and Tallahassee, Florida, USA (April 1-5, 2013; March 24-28, 2014; April 6-10, 2015; February 8-12, 2016, March 13-17, 2017)
- 1996-Present Chairperson, Speaker and Principal Organizer on behalf of Miami-Dade County and Florida International University of III (1997), IV (1998), V (1999), VI (2000), VII (2001), VIII (2002), IX (2003), and X (2004) and XI (2005) and XII (2006), XIII (2007), XIV (2008), XV (2009), XVI (2010), XVII (2011), XVIII (2012), XIX (2013), XX (2014), XXI (2015) and XXII (2016) Inter-American Mayors Conferences; Miami, Florida
- 2016 Co-organizer, speaker State of Florida/FIU Cuba Democracy Transition Seminar (January 25-29, 2016).
- 2012-2013 Member, Miami-Dade County International Trade Consortium Board. Appointed by Mayor of Miami-Dade County
- 2012-2013 Chairperson, Sister Cities Coordinating Council. Appointed by Miami-Dade County Commission
- 2013 Member, Miami-Dade County International Trade Delegation to Costa Rica (April 24-25)
- 2009-2012 Member, International Affairs Committee, City of Coral Gables
- 2002-2008 Member, Coordinating Council, and Chairperson, Fundraising and International Disaster Assistance Committees; Miami-Dade County Sister Cities Program
- 2002-2008 Chairperson, Miami-Dade County/Iquique (Chile) Sister City Committee
- 2008-2009 Chairperson, local host committee of Annual National Conference of the American Society for Public Administration
- 2006-present President (2008-2009); Member, Board of Directors (2006-present); South Florida Chapter of American Society for Public Administration
- 2002-2004 Principal Advisor to the Office of the Mayor of Miami-Dade County on the organization of the Sixth Hemispheric Sister Cities Forum (Iquique, Chile, 2004) and the Fifth Hemispheric Sister Cities Forum (Tenerife, Spain; 2002)
- 1994-2002 Founding Chairperson (1994-97) and member (1997-2002), Miami Dade County / Asunción (Paraguay) Sister City Committee
- 1996-1999 Miami Dade County Performance Commission (14-member civic commission created by County Government to review entirely of its \$4 billion annual budget to increase efficiency and effectiveness of local government)
- 1992-1998 Trustee, Florida Foster Care Review Project
- 1999 Organizing Committee, Co-Chair Program Committee, Summit of the Mayors, City of Miami
- 1990-1998 Member, Board of Directors, Greater Miami Coalition for a Drug Free Community
- 1994-1996 Summit of the Americas 1994, Post-Summit Planning Committee (initiated by the Governor of Florida)
- 1994-1997 Member, Metropolitan Dade County Sister City Coordinating Council

- 1992-1994 Member, Board of Directors and Social Services Task Force. We Will Rebuild, Inc. (volunteer civic hurricane relief and rebuilding organization initiated by the President of the United States and with \$30 million in public contributions)
- 1992 Steering Committee, Overtown Community Redevelopment Plan and Action Program
- 1990-1994 Vice-Chair, Sao Paulo Sister City Committee, Metropolitan Dade County
- 1990-Present Expert commentary on various public issues for Channels 4,5 and 6, CNN, the Miami Herald, Miami Today and various television and radio stations and newspapers in several countries
- 1989-1995 Member, Public Affairs and State Affairs Committees, Greater Miami Chamber of Commerce
- 1989-1996 Chairperson, Scientific Advisory Committee, Greater Miami Coalition for a Drug Free Community
- 1989-1994 Member, Board of Directors, Forum of North Dade
- 1988-89 Member, Policy Council, Florida Institute of Government
- 1989-1991 Member, Task Force on Homelessness in South Florida, Greater Miami Chamber of Commerce
- 1989-1991 Member, Law Enforcement/Corrections Task Force, Greater Miami Coalition for a Drug Free Community
- 1984-1988 1987-88 President, Reston Community Association (RCA); 1982-84 Vice President 1984-86 Member, Board of Directors (absent a town government, the popularly elected RCA Board served comparable function for a planned community of 60,000 residents. President's responsibilities were wide ranging and included extensive involvement in issues of county planning and zoning, urban redevelopment and transportation as well as presiding over the Board's monthly televised meeting and frequent representation of the community to county and state government bodies and the Washington, DC and Reston media.)
- 1983-87 Vice Chair, Board of Executives, VIP Program (experimental vocational education program), Baltimore City Public School System.
- 1983-84 Member, Joint Advisory Committee on Labor Market Statistics (appointed jointly by the Secretaries of the Maryland State Departments of Employment and Training and Economic and Community Development)
- 1982-1988 Member, Fairfax County (Virginia) Democratic Committee
- 1981-1982 Delegate, Virginia State Democratic Convention
- 1980-1988 Speaker on issues of economic development, labor force and education policy before numerous state and local government groups, civic meetings and conferences in Maryland.
- 1980-1985 Co-Chairperson NVHC Vietnamese Refugee Resettlement Project
- 1975-1976 Board of Directors, Northeastern Connecticut Civil Liberties Union
- 1975-1976 Democratic Town Committee, Town of Mansfield Connecticut.
- 1974-Present Participant in numerous local community committees and service activities including serving as President, Lake Anne Elementary School Parent-Teacher Organization, Reston, Virginia
- 1968-Present Presented testimony before state legislative committees in Connecticut, Illinois, Maryland, Virginia and Florida on issues of employment and training, reapportionment, taxation, higher education, legislative organization and economic development. Also presented testimony before numerous local government and Federal agency panels

#### SELECTED UNIVERSITY SERVICE ACTIVITIES:

2016-Present	Member, Department of Public Administration MPA Committee
2016-Present	Member, Department of Public Administration BPA Committee
2016-Present	Member, Green School Tenure and Promotion Committee
2016-2017	Chairperson, Faculty Senate Temporary Task Force on DACA
2015-2016	Green School Constitutional Drafting Committee
2015-2016	Provost's Differential Assignment Task Force
2015-Present	Member, Provost's FIU Global Council
2015-Present	Member, President and Provost's Committee on Preeminent Programs
2015-Present	Faculty Senate Academic Policies and Personnel Committee
2013-Present	Member; Chairperson (2015-Present) Departmental Faculty Development Committee
2013-Present	Member, Department of Public Administration PhD Committee
2011-Present	Member and former Chairperson, Faculty Senate Committee on Research, Scholarship, Creative Activities and Engagement).

Advisory Committee/Faculty Affiliate, Latin American and Caribbean Center, Florida International University

Advisory Committee/Faculty Affiliate, Miami-Florida Jean Monnet Center of Excellence

Hosted and funded the travel expenses of various overseas visiting faculty to FIU.

Continued the tradition of hosting various receptions for faculty, doctoral students and visiting conference participants and dignitaries at my home.

- 2012-2013 Initiated and negotiated Memorandum of Understanding between FIU and seven European Institutions for the purposes of pursuing European Union and US government funding for joint research and academic exchange projects. The other seven participating institutions are Radboud University, The Netherlands; Varna Free University, Bulgaria; Corvinus University, Hungary; University of Ljubljana, Slovenia; Tallinn University of Technology, Estonia; Babes Bolyai University, Romania; and The Network of Institutes and Schools of Public Administration in Central and Eastern Europe, Slovakia
- 2009-2013 Member, Department of Public Administration Strategic Planning Committee; Faculty Development Committee; Faculty Recruitment Committee; Chairperson, PhD Committee
- 2012 Initiated and negotiated Memorandum of Understanding between the FIU Department of Public Administration and the Institute for Public Management and Community Service (IPMCS) and Roma Tre University, Rome, Italy and the University of National and World Economy, Sofia, Bulgaria for initiating graduate student exchange programs
- 2009 Invited panelist for "America and the Rising Powers: A Geopolitical Summit" commemorating the establishment of Florida International University's School of International and Public Affairs
- 2007-2012 Coordinator, PhD in Public Affairs Program, Department of Public Administration
- 2006-2008 Chairperson, College of Social Work, Justice and Public Affairs Tenure and Promotion Committee

2006-2008	Chairperson, College of Social Work, Justice and Public Affairs Faculty Committee on College Governance.
2006-2007	Member, College of Arts and Sciences Dean Search Committee
2006-2008	Member, School of Public Administration senior and assistant professor search committees.
2005-2008	Elected member, Florida International University Faculty Senate and member Executive Committee (2007 -2008); ad hoc Committee on Restructuring University Governance (2005).
2005	College and School Integration Committee, College of Health and Urban Affairs
2001-2004	Chairperson, School of Policy and Management Tenure and Promotion Committee
2004	Member, School of Policy and Management Advisory Committee
2004	Member, Committee to Review the PhD Program in Public Administration
2002-2003	Member, University-wide Committee on Civic Engagement
2002-2003	Representative of FIU on Joint Mexico-US Consortium on Public Administration Education and Research
2000-2001	Coordinator, PhD Program in Public Administration, School of Policy and Management
2001	Recruitment Committee (Public Administration), School of Policy and Management
2000	Chairperson, Committee to Review the Status of the PhD Program in Public Administration
1998-2000	Committee on Communications and Community Service, College of Urban and Public Affairs, Florida International University (FIU).
1990-1996	University Committee on International Activities, Florida International University.
1992-95	Member - U.S. Environmental Protection Agency - FIU Academic Relations Committee.
1990-94	Academic Affairs Strategic Planning Council, Florida International University.
1992	Co-Chairperson - State of Florida University System Advisory Committee to We Will Rebuild Inc.
1991	Chairperson - President's Committee on the Feasibility of a Law School, Florida International University.
1990	Campus Chairperson - Annual United Way Drive, North Miami Campus, FIU.
1990	Chairperson - College of Business Administration Dean Search Committee, Florida International University.
1990-91	Chairperson - Research Overload Policy Committee, Florida International University.
1989	Member - Vice President Search Committee, North Miami Campus, Florida International University.
1985	Chairperson - Task force on Campus Planning and Budgeting; University of Maryland, Baltimore County.
1984	External Review Team - Ph.D. Program, University of Maryland School of Nursing.
1983	President's Task Force on the Role of the University of Maryland in State Economic Development.

1982-86	Institute for Research in Higher and Adult Education Advisory Council, University of Maryland, College Park.
1982	Graduate Council, University College, University of Maryland, College Park.
1980-Present	Speaker at various Florida International University and University of Maryland functions including meetings of the University Foundation; the University Alumni Association and Council; the Annual University Workshop on Legislative Relations; and various University sponsored public service related conferences.
1980-81	Information Systems Management Committee, University of Maryland, Baltimore County.
1974-76	University Committee on Innovation and Change, University of Connecticut.
1974-76	Executive Committee, Institute of Water Resources, University of Connecticut.
1974-76	President's Committee on Public Service Internships, University of Connecticut.
1970-Present	Chairperson, and/or member, various departmental committees on admissions; tenure review; curriculum; recruitment; examinations; and programs.

# HONORS - FELLOWSHIPS - SCHOLARSHIPS:

2014-Present	US Member (2014-2015), Vice Chairperson (2016-2018), the United Nations Committee of Experts on Public Administration (four-year term); nominated by the UN Secretary General, with approval of the US Ambassador to the United Nations, and confirmed by the UN Economic and Social Council (one of 24 members from throughout the world)
2014-Present	Occasional Distinguished Visiting Professor of Public Administration, University of Potsdam, Potsdam, Germany
2017	Latin American Federation of Cities, Municipalities and Associations (FLACMA) Career Achievement Award for the Promotion of Local Democracy
2017	Florida International University President's Council/Faculty Senate Honorary Degree and Awards Committee – President's Council Worlds Ahead Faculty Award (Annual University wide award)
2017	Ibero-American Union of Municipalists (UIM) Enrique B. Rodríguez Award for more than 25 years of work on building local democracy and good governance in Latin America.
2017	Visiting Distinguished Lecturer, Central University of Finance and Economics, Beijing, China
2016	Julia Henderson Award for Contributions to International Public Administration of the Section on Women in Public Administration of the American Society for Public Administration (first male recipient)
2015	Miami Magnet Award of the Greater Miami Convention and Tourist Bureau for contributions of the Inter-American Conference of Mayors and Local Authorities to the economic well-being of the South Florida area.
2015	Award of University Commemorative Medal for Distinguished Service in the Field of Public Administration by Rector of the University of National and World Economy, Sofia, Bulgaria
2013	OP Dwivedi Award for Distinguished Service in the Field of Public Administration from the International Association of Schools and Institutes of Administration
2012	Elected Fellow, National Academy of Public Administration

A variety of professional and institutional publications and various newspapers, including throughout Latin America, carried stories about presentations that I made in a variety countries

Recipient of various awards of recognition from regional and local governments and universities in Bulgaria, Morocco, Paraguay, etc.

- 1980-Present Various awards of recognition from many Latin American local and regional governments and various Asian, Central and Eastern European, Chinese and Latin American public administration associations and government bodies and related organizations such as the Municipalities of Kampala, Uganda and Istanbul, Turkey; the Main Civil Service Department of Ukraine; The University of Pretoria; Association of Técnicos Legislativos Centro Americano (Tegucigalpa, Honduras) Sister Cities International, Miami-Dade County, the Reston (Virginia) Community Association and the American Society for Public Administration
- 2011 Florida International University Foundation/Faculty Senate Excellence in Community Engagement Award (first year awarded)
- 2011 Chester Newland Presidential Citation of the American Society for Public Administration
- 2010 Award of Merit for Distinguished Contributions to Public Administration Education and Training in Central and Eastern Europe from the Network of Schools and Institutes of Public Administration of Central and Eastern Europe
- 2010 Senator Peter Boorsma Award for Distinguished Contributions to International Public Administration of the 2010 Southeastern Conference on Public Administration
- 2010 Featured international expert interview, <u>Gestao Publica & Desenvolvimento</u> (Principal public management magazine of Brazil) pp. 6-7
- 2005-Present Biographical Entry, Who's Who in American Education
- 2003-Present Biographical Entry, Who's Who in the World
- 2001-Present Biographical Entry, Who's Who in America
- 2007 Featured international scholar interview, <u>Public Administration</u> (Journal of Lithuanian Public Administration Association and one of the most widely read PA journals in Central and Eastern Europe).
- 2004 Keynote address community, faculty, student convocation to commemorate opening of new campus, Bialystok School of Public Administration (October), Bialystok, Poland
- 2004 Honorary Professor, Chinese National School of Administration, Beijing, China
- 2004 Honorary Professor, Babes Bolyai University, Department of Public Administration, Cluj, Romania
- 2004 Book dedication; <u>Privatization: A Global Perspective</u> by R. K. Mishra, Morton Davies and K. S. Bhat; Vikas Publishing House, Ltd., New Delhi, India: 2004
- 2003 Florida International University Foundation/Faculty Senate Excellence in Public Service Award (Annual University wide award)
- 2003 Invited opening address, Biennial Meeting of the United Nations Committee of Experts on Public Administration
- 2002 Keynote speaker, Founding Meeting of the Romanian Association for Public Administration, Cluj, Romania

2000 Florida International University Foundation/Faculty Senate Excellence in Research Award (Annual University wide award) 2000 Opening Keynote Plenary Address, United Nations Global Forum on Local Governance (May) sponsored by the United Nations with the assistance of the Government of Sweden; Stockholm, Sweden. 1999 Keynote Speaker (sponsored by US Government), founding meeting of Polish National Public Administration Organization; Bialystok, Poland. 1998 Principal Representative of the US Government to the First Annual Conference on Democracy and Citizen Participation of the Organization of American States; Cochabamba, Bolivia. 1996 Rapporteur Generale (Honorary General Chairperson) and Plenary Speaker XXV Annual Conference of the International Association of Schools and Institutes of Administration (Attended by the delegations from 64 countries and 12 international organizations); Durban, South Africa. Askew Fellow - State University System of Florida: selected as one of initial group of 15 Askew 1995-96 Fellows from among Florida's ten public universities (this program is designed to recognize distinguished scholarship and commitment to public service on the part of faculty at Florida's public universities). 1994 Rapporteur Generale (Honorary General Chairperson) and Plenary Speaker XXIII Annual Conference of the International Association of Schools and Institutes of Administration (attended by delegations from 52 countries and 14 international organizations); Hong Kong. 1994 One of five Special International Guests by invitation of the Mayor and Municipal Council at the 547th Anniversary of the founding of Asunción, Paraguay (along with the Mayors of Buenos Aires and La Plata, Argentina; Santiago, Chile; and the Vice Mayor of Rio De Janeiro, Brazil). 1991 Member, U.S. Delegation, Third Strasbourg Conference on Parliamentary Democracy (organized and sponsored by the Council of Europe). 1976-77 Education Policy Fellowship, Institute for Educational Leadership/U.S. H.E.W., Washington, D.C. 1975 Dissertation (Politics, Power and Policy; State Government and the Counter- Equalitarian Imperative in American Society) nominated by the Political Science Department of the University of Chicago for the Leonard D. White Award of the American Political Science Association. 1975 University of Connecticut - Faculty Fellow. 1972 Invited Member, American Working Group; Yugoslav-American Seminar on Education and Economic Development; Trojir, Yugoslavia. 1967-70 National Institute of Mental Health, Public Policy Analysis Fellow, University of Chicago. 1966-67 Ford Foundation Legislative Fellow, University of Illinois/State of Illinois. 1964 Scholarship, Danish-American Comparative Education Seminar, Copenhagen, Denmark. 1958-60 Dade County Scholar, University of Miami, Florida

#### PUBLICATIONS, REPORTS AND CONFERENCE PRESENTATIONS:

#### A. BOOKS, MONOGRAPHS AND PROCEEDINGS

In Quest of Excellence: Approaches to Enhancing the Quality of Public Administration Education and Training (editor) New York: United Nations, 2015

The Past, Present and the Future of Public Administration in Central and Eastern Europe (co-edited with Mirko Vintar, Gyorgy Jenei and Wolfgang Drechsler), Bratislava: NISPAcee Press, 2013

<u>Memos to National Leaders</u> (co-edited with Paul Posner), Washington, DC: American Society for Public Administration/National Academy of Public Administration, 2013

<u>Studies on Building Service Oriented Government and Performance Evaluation Systems</u> (co-edited with Wei Liqun), Beijing: Chinese Society for Administrative Reform, 2013

Implementing the Millennium Development Goals: Challenges and Responses for Public Administration (co-edited with Guido Bertucci), New York: United Nations, 2009

Democratic Governance in the Central and Eastern European Countries: Challenges and Responses for the Twentyfirst Century (co-edited with Juraj Nemec), Bratislava, Slovakia, NISPAcee, 2006

Excellence and Leadership in the Public Sector: The Role of Education and Training (co-edited with John-Mary Kauzya), New York: United Nations, 2006; (this book was chosen for distribution to the over 2,000 senior government officials participating in the United Nations organized Seventh Global Forum on the Reinvention of Government, July 2007; Vienna, Austria)

<u>Health Care Delivery Systems: Opportunities for Public Management Education in Central and Eastern Europe</u> (coeditor with Juraj Nemec and Kenneth Tolo), Bratislava, Slovakia: NISPAcee, 2004

<u>State Modernization and Decentralization – Implications for Education and Training in Public Administration:</u> <u>Selected Central European and Global Perspectives</u> (co-editor with Ludmila Gajdosova and contributor), New York and Bratislava: United Nations/IASIA/NISPAcee, 2003

<u>Responding to Citizen's Needs:</u> Local Governance and Democratic Development (co-author with Arne Svensson) New York: United Nations, 2002

Improving Accountability, Efficiency and Responsiveness in Government: Ideas and Lessons for the New Millennium (editor and contributor) Brussels, Belgium; International Association of Schools and Institutes of Administration, 2001 (in English and French)

Education and Training for the Public Sector in a Changing World of Government (co-editor, with Marie-Christine Meininger, and contributor) Brussels, Belgium; International Association of Schools and Institutes of Administration, 1999 (published in English and French)

Local Governance (co-author with Arne Svensson) New York; United Nations, 1997 (published in English, French and Spanish)

<u>Professionalism and Ethical Conduct for the Public Servant: Challenges for the 21st Century</u> (editor and contributor) Brussels, Belgium; International Associations of Schools and Institutes of Administration 1997 (published in English and French)

<u>Municipal Information Systems: Needs, Transparency and Citizen Participation</u> (co-edited with Mónica Jiménez, et.al. and contributor) Santiago, Chile; PARTICIPA, 1996 (Spanish)

<u>The Public Servant in an Age of Transition</u> (editor and contributor) Brussels, Belgium; International Association of Schools and Institutes of Administration, 1995 (published in English and French)

<u>Regionalización</u>, <u>Descentralización y Desarrollo Regional</u> (co-edited with Paul Fritz and Alejandro Rodríguez and contributor) Santiago, Chile; CEAL, 1995 (Spanish)

Poliscide (with Theodore J. Lowi, et al; author, chapters 2, 3 and 4) New York; McMillan Co., 1976; republished 1989

Employment and Training Policy: Changing Federal, State, and Local Perspectives (editor and contributor) Washington, DC; Partnership in Employment and Training, 1988

<u>Public Service Internships and Education in Public Affairs</u> Washington, DC; National Center for Public Service Internships, 1976

#### B. <u>GOVERNMENT AND INTERNATIONAL AGENCY REPORTS</u>

On Promoting Accountable Institutions, Ethical Leadership and Integrity to Enhance Confidence in Government Capacity to Effectively Deliver Public Services in a Sustainable Manner informal discussion paper prepared for the XIV Annual Session of the United Nations Committee of Experts on Public Administration, New York, USA; 2015.

International Accreditation and the International Commission on Accreditation of Public Administration Education and Training Programs: An Overview prepared for the Commission on International Accreditation of Public Administration Education and Training Programs, Brussels, Belgium; 2014.

<u>Self-Assessment Guide</u> prepared for the International Commission on Accreditation of Public Administration Education and Training Programs, (with Rachel Emas) Brussels, Belgium; 2014.

System-based Audit of Directorate for Scientific and Technological Research (DICyT) at Universidad Mayor de San Simón 2012 (co-authored with Asa Königson, Cristina Rodriguez-Acosta and Arne Svensson) prepared for the Swedish International Development Cooperation Agency.

System-based Audit of Directorate for Scientific and Technological Research (DICyT) at Universidad Mayor de San Andrés 2012 (co-authored with Asa Königson, Cristina Rodriguez-Acosta and Arne Svensson) prepared for the Swedish International Development Cooperation Agency.

<u>Governmental Transformation in Vietnam: Renewal and Renovation</u> (co-authored with Arne Svensson), prepared for the Central Institute for Economic Management (CIEM) Hanoi, Vietnam; June 2011.

<u>On the Nature and Characteristics of Public Administration Schools and Training Institutions</u> (co-authored with Guido Bertucci) prepared for the School of Public Administration of the Federal District of Mexico (EAPDF), Mexico City, Mexico; June 2010.

<u>Global Water for Sustainability Program: Monitoring and Evaluation Report</u> (co-authored with Cristina Rodriguez-Acosta, with the assistance of Rachael Emas) prepared for the US Agency for International Development, Washington, DC, USA; 2009.

Skills Development and Employment Generation in Ukraine: The Cases of Odessa and Kiev (co-author Natalya Kolisnichenko) prepared for the O E C D Centre for Entrepreneurship, LEED Programme, Trento, Italy; 2008.

<u>An Organizational Review of Women in Informal Employment: Globalizing and Organizing (WIEGO)</u> (co-author with Arne Svensson), prepared for the Swedish International Development Agency, Stockholm, Sweden; 2008.

<u>An Organizational Review of Parliamentarians for Global Action</u> (co-author with Arne Svensson, et al.) prepared for the Swedish International Development Agency, Stockholm Sweden; 2006.

<u>Report to USAID Bosnia & Herzegovina on the Brcko Municipal Assistance Activity</u> United States Agency for International Development, Washington D.C.; fall 2001.

<u>Civil Society and Governance: A Framework for Analysis and Discussion</u> internal discussion paper prepared for The Management Development and Governance Division of the United Nations Development Program, New York; Summer, 1998.

<u>Final Report on Improving Legislative-Executive Relationships in the Republic of Sierra Leone</u> Freetown, Sierra Leone; United States Agency for International Development, 1997.

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#### E. <u>SELECTED CONFERENCE PAPERS</u>:

"Achieving Accountable Government through Openness, Transparency and Ethics: The Case of Bulgaria" (with Polya Katsamunska) for the Trans European Dialogue organized by EGPA and NISPAcee (February 4-5, 2016, Ljubljana, Slovenia).

"Local Government Reform and Democratic Consolidation: The Cases of Bulgaria and Paraguay" (with Polya Katsamunska) for the Trans-European Dialogue organized by EGPA and NISPAcee (February 8, 2014, Cluj, Romania).

"Legislative Development in a Complex Political and Inter-Governmental Environment" (with Natalya Kolisnichenko) presented at the 19th Annual NISPAcee Conference (May 19-22, 2011, Varna, Bulgaria).

"Preparing the Next Generation of American and European Public Administrators for the Post-Governance World" presented at the Fifth Trans-Atlantic Dialogue Conference (June 11-13, 2009: Washington, DC, USA).

"Building a Better Public Administration: Key Challenges for the Future" presented at the International Conference on Democratic Administration and Bureaucratic Systems (November 15, 2008: Taipei, Taiwan).

"Governmental Response to Ethnic and Linguistic Diversity: The Cases of Romania and Ukraine" (co-authored with Natalya Kolisnichenko) presented at the Annual Conference of the Network of Institutes and Schools of Public Affairs of Central and Eastern Europe (May 17, 2008; Bratislava, Slovakia).

"On Making Public Organizations More Responsive: Preconditions and Subsequent Requirements" (co- authored with Cristina Rodriguez-Acosta) paper presented at the 12th International Congress of the Center for Latin American Administration and Development (October 31- November 2, 2007; Santo Domingo, Dominican Republic).

"Building a New Democracy in the Ukraine: The Unacknowledged Issue of Ethnic and Linguistic Diversity" (coauthored with Natalya Kolisnichenko) prepared for the Annual Conference of the European Group on Public Administration (EGPA) September 19-22, 2007; Madrid, Spain).

"Ethnic and Linguistic Issues in Ukraine: The Paradox of Democratic Institution-Building" (co-authored with Natalya Kolisnichenko and Valentina Krivtsova) prepared for the Annual Conference of the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee) (May 17 – 19, 2007; Kyiv, Ukraine).

"Implementing the UN Convention Against Corruption in Developed Countries: The Case of the United States" presented at the Ad Hoc Expert Group Meeting on "Ethics, Integrity and Accountability in the Public Sector sponsored by the United Nations (September 26, 2006; St. Petersburg, Russia).

"Regime Transformation and Civil Service Reform: The Cases of Poland and Ukraine" (co-authored with Patrick Bell and Natalya Kolisnichenko) presented at the Annual Meeting of the American Political Science Association (August 31 – September 3, 2006; Philadelphia, PA).

"Metropolitan Governance in Latin America" (co-authored with Cristina Rodriguez-Acosta) presented at the Annual Conference of International Association of Schools and Institutes of Administration (June 2006; Como, Italy).

"Ethnic and Language Diversity in Public Administrative Education & Training in Ukraine" (co-authored with Natalya Kolisnichenko) presented at the 14th Annual Conference of the Network of Schools and Institutes of Public Administration of Central and Eastern Europe (May 17-19, 2005; Moscow, Russia).

"Central – Local Governance Relationships in Two Ukrainian Cities: Kyiv and Odessa" (co-authored with Natalya Kolisnichenko) paper presented at 12th Annual Conference of the Network of Institute and Schools of Public Administration of Central and Eastern Europe (May 13-15, 2004: Vilnius, Lithuania)

"Cooperative Delivery of Public Services: Reflections on the Dynamics of Public Sector-Private Sector-Civil Society Collaboration on Governmental Service Delivery" paper presented at Workshop III of the United Nations Capacity Development Workshops on Citizens, Business and Governments: Dialogue and Partnerships for the Promotion of Democracy and Development (December 10-11, 2002: Marrakech, Morocco).

"Program Evaluation and Inequality: On the Need for Social Equity Impact Analysis", paper presented at the Seventh International Congress of CLAD (October 8 – 11, 2002, Lisbon, Portugal).

"An Overview of the Five Principal Themes of the UN/IASIA Expert Group Meeting", paper presented at the United Nations Expert Group on New Challenges for Senior Leadership Enhancement for Improved Public Management in a Globalizing World (September 19-20, 2002; Turin, Italy).

"Reforming Local Government in a Post-Conflict Multi-Ethnic Community: The Case of Brcko, Bosnia", paper presented at the Tenth Annual Conference of the Network of Institutes and Schools of

Public Affairs of Central and Eastern Europe (April 25-27, 2002; Krakow, Poland).

"Decentralization in Comparative Perspective", paper presented at the Conference on Public Administration Education and Training in a Framework of Modernization and Decentralization: Comparative Perspectives and Challenges for Slovakia (December 6-7, 2001; Bratislava, Slovakia).

World: New (and not so New) Issues" paper presented at VI Congreso Internacional del CLAD (November 5-9, 2001; Buenos Aires, Argentina).

"Building Democratic Local Governance as a Part of the Modernizing Experience in Transitional Countries: Some Lessons Learned" paper prepared for the Río International Conference on Modernization and State Reform (September 13 and 14, 2001; Río de Janeiro, Brazil).

"Public Administration in a Global Context; New Issues, New and Not So New Responses" paper presented at joint CNSA/Yunan College of Administration/FIU Seminar on Government and Economic Development (June 6, 2001; Kunming, China).

"Preparing Public Administrators to Function in a Rapidly Changing World" paper prepared for the United Nations' Department of Economic and Social Affairs for presentation as its background paper for the Third Biennial Pan-African Conference of Ministers of Civil Service, organized by the government of Namibia and the African Training and Research Center in Administration for Development (February, 2001; Windhoek, Namibia).

"New (and Not So New) Issues for Administrative Development Institutions in the Next Decade" paper prepared for the Sixth International Conference of the Institute of Administrative Development of the United Arab Emirates (November, 2000; Dubai, United Arab Emirates).

"Accountability, Administrative Ethics and Transparency in a Globalizing World" at the first annual conference of the Polish Association for Public Administration Education (May 2000; Wigry, Poland).

"New (and Some Not So New) Issues for Public Administration for the Next Millennium" paper prepared for the International Conference on Public Management and Governance in the New Millennium: Lessons from the Past and Challenges for the Future, organized by the City University of Hong Kong (January 2000; Hong Kong).

"Reforming Municipal Budgeting and Financial Management in a Latin American City" (with Rachel Ballard) paper presented at the Annual Meeting of the International Association of Schools and Institutes of Administration (July, 1999; Birmingham, England).

"Democracy, Governance and Decentralization" paper presented at the Annual Meeting of the International Association of Schools and Institutes of Administration (September, 1998; Paris, France); originally prepared for and distributed as a background paper at the United Nations Conference on New and Restored Democracies (September, 1997; Bucharest, Romania).

"Some Reflections on Issues that Should Be Addressed at the Forthcoming Presidential Summit in Santiago, Chile" paper prepared for <u>The Academic Dialogue on the Summit of the Americas II</u>, co-sponsored by the Foreign Ministry of Chile and Florida International University (February, 1998; Miami, Florida); available through Summit of Americas Center website.

Good Governance, Accountability and the Public Servant: Insights Drawn from the United States and Paraguay" paper presented at the Conference on Governance Reform of the Government of Sabah, Malaysia (December, 1997; Kota Kinabalu, Malaysia).

"Local Governance, Center-Periphery Conflict and the Origins of the Recent Coup in Sierra Leone" (with Maria Victoria Rojas) paper presented at the Annual Meeting of the International Association of Schools and Institutes of Administration (July 1997, Québec, Canada).

"Consolidating Democratic Governance Through Strengthening Local Government: Lessons Learned from a Paraguayan Case Study" paper presented at the Third International Conference of the International Institute of Administrative Sciences co-sponsored by the Ministries of Personnel, Finance and Foreign Affairs, Peoples Republic of China (October, 1996; Beijing, China).

"Mobilizing Civil Society Through Government Action: Lessons Learned from Two Case Studies in Paraguay: A Preliminary Assessment" paper presented at the United Nations Global Forum on Local Governance (September 1996; Goteborg, Sweden).

"Managing Together: Public/Private Sector Cooperation in Urban Development in the United States" paper presented at the Annual Meeting of the International Association of Schools and Institutes of Administration (July 1995; Dubai, United Arab Emirates).

"The Development of Legislative Bodies as Institutions of Democracy in Central America: Some Participant Observations" (with Gerald Reed) paper presented at the International Conference on the Role of Legislatures and Parliaments in Democratizing and Newly Democratic Regimes sponsored by the International Political Science Association (May 1993, Paris, France).

"Sustainable Vulnerability: Environmental Management in a Complex World" (with Jennifer Barnes) paper presented at XXII Congress of the International Institute of Administrative Sciences (July 1992; Vienna, Austria).

"Devolution and the Job Service: The Politics of Federal-State Conflict over Service Delivery" paper presented at National Conference on State Governments and Employment and Training (June 1986; Catonsville, MD).

"Revitalizing a State Agency: The Maryland Job Service and the Politics of Bureaucratic Reform" paper presented at the Annual Meeting of the American Political Science Association (September 1986; Washington, DC).

"Understanding the New Unemployed: Dislocated Workers in a Structurally Changing Economy," paper presented at the Annual Meeting of the Urban Affairs Association (March 1984; Portland, OR).

"Shaping Higher Education Policy: Perspectives from the Legislative Branch," paper presented at the Annual Meeting of the Midwest Political Science Association (April 1984; Chicago, IL).

"Presidential-Congressional Budgetary Politics and the Reagan Administration: An Overview," paper presented at the Annual Meeting of the Southern Political Science Association (October 1982, Atlanta, GA).

"Federal Management: Is Anybody Really Managing?" paper presented at the Annual Meeting of the American Political Science Association (September 1981, New York City).

"Federal Programs and State Governments: On Understanding Why 40 Years of Federal Efforts Haven't Fundamentally Altered Economic Inequality in American Society," paper presented at the Annual Meeting of the American Political Science Association (September 1978; New York City).

"State Government, Social Equity and Public Policy," paper presented at the Annual Meeting of the American Political Science Association (September 1976; Chicago, IL).

"Decision-making, Power and the Processes of Policy Formation," paper presented at the Annual Meeting of the American Political Science Association (September 1975, San Francisco, CA).

"Public Higher Education and State Politics: Political Resources, Institutional Competition and Public Policy," paper presented at the Annual Meeting of the American Political Science Association (September 1974, Chicago, IL).

"School Finance: The Politics of Reform," paper presented at the Annual Meeting of the American Society for Public Administration (April 1974; Los Angeles, CA).

"Participation and Government: Theory and Practice--The Yugoslavian Workers Council Experience," paper presented at the Annual Meeting of the Midwest Political Science Association (May 1974; Chicago, IL).

"Machine Politics, Class Interest, and the Urban Poor," paper presented at the Annual Meeting of the American Political Science Association (September 1973; New Orleans, LA).

"State Universities and State Government," paper presented at the Yugoslav-American Conference on Education and Economic Development (September 1972, Trogir, Yugoslavia).

"Participation, Programs and Politics--The Federal Impact upon the Metropolis; The Anti-Poverty and Model Cities Efforts in Detroit and Chicago," paper presented at the Annual Meeting of the American Political Science Association (September 1970; Los Angeles, CA).

## F. SELECTED INVITATIONAL PRESENTATIONS

"Decentralization and its Future in Latin America and the United States" remarks on receiving the Lifetime Achievement Award for the Building of the Local Democracy in Latin America from the Federación Latinoamericana de Ciudades, Municipios y Asociaciones Municipalistas (Mexico City, Mexico: November 30, 2017).

"Financial Management and Tax Policy: A Global Perspective" opening keynote address at the Federación Nacional de Municipios de México conference (Mexico City, Mexico: November 29, 2017).

"Innovation, Governance (Effective and Otherwise) and the Building of a Good Society in an Era of Political Uncertainty" opening keynote speech at the Transylvanian International Conference in Public Administration (Cluj-Napoca, Romania: November 2, 2017).

"How Not to Write a PhD dissertation: Some Thoughts and Reflections" opening presentation at a student PhD conference for Romanian students (Cluj-Napoca, Romania: November 1, 2017).

"Public Administration: Where the Field has been and where it is going: A Global Perspective" invited lecture at the 20th Anniversary Departmental Celebration at the University of National and World Economy (Sofia, Bulgaria: October 26, 2017).

"Higher Education and Local Government: How They Have Worked Together in the Past and How Much More They Can Do Together in the Future" plenary session presentation at the Biennial Conference of the Ibero-American Municipal Association (Manizales, Colombia: September 28, 2017).

Decentralization and the Future of Local Government" remarks upon accepting the (Enrique B. Rodriguez Municipalist Award) at the Biennial Conference of the Ibero-American Municipal Association (Manizales, Colombia: September 27, 2017).

"Community Well-Being: Providing Solutions to the Community" plenary session presentation at the 6<sup>th</sup> International Young Scholars Workshop (Chennai, India: July 13, 2017).

"New Developments in Public Administration in the United States" opening plenary session presentation at the annual conference of the Association Internationale de Recherche en Management Public (Nice, France: June 2, 2017).

"The UN and the Sustainable Development Goals: What is to be done?" plenary session presentation at the annual conference of the International Institute of Administrative Sciences (Aix-en-Provence, France: June 1, 2017).

"Decentralization and Local Governance: Comparing US and Global Perspectives" invited lecture at Central University of Finance and Economics (Beijing, China: May 8, 2017).

"Successfully Achieving the Sustainable Development Goals: What is to be done?" invited lecture at Central University of Finance and Economics (Beijing, China: May 5, 2017).

"Successfully Achieving the Sustainable Development Goals: What is to be done?" Opening plenary session presentation at the 16th Session of the United Nations Committee of Experts on Public Administration (New York City, New York: April 24, 2017).

"American Government and Public Administration in a Historical Context" opening plenary session presentation at the XIII annual Trans-Atlantic Dialogue (Miami, Florida: April 6, 2017).

"Populism, Putinism and Trumpism: What Does the Future Hold?" invited presentation at the presidential session of the annual conference of the American Society for Public Administration (Atlanta, Georgia: March 18, 2017).

"Building Government Capacity to Implement the SDG", invited presentation at the annual UN panel at the annual conference of the American Society for Public Administration (Atlanta, Georgia: March 17, 2017).

"Understanding American Government in the Era of Donald Trump" presentation to FIU's annual emerging young Latin American political leaders seminar (Miami, Florida: March 9, 2017).

"Local Economic Development and the Emergence of the Intermediate City, invited address at the joint OAS/CEPAD/FIU Central American Workshop on Intermediate Cities in Latin America (San Jose, Costa Rica: February 24, 2017).

"Public Administration and American Government" invited presentation to visiting US State Department delegation from various Middle Eastern countries (Miami, Florida: February 21 2017).

"Local Government Accreditation: Is it an Idea Whose Time Has Come?" invited presentation to the leadership of the United Cities and Local Governments of Africa, (Rabat, Morocco: December 20, 2016).

"Local Government, Economic Development and Democratic Institution Building" keynote address at the All Africa Conference marking the establishment of the African Academy of Local Government (Rabat, Morocco: December 19, 2016).

"Intermediate Cities and the Future of Decentralization in Latin America" opening address at the International Seminar on Making Intermediate Cities Intelligent and Productive sponsored jointly by CEPAD Bolivia, the Association of Governors of Paraguay and Florida International University (Asunción, Paraguay: December 12, 2016).

"Public Administration in the United States: An Overview" opening address at the joint Polish/Romanian/US Seminar on Public Administration organized by Florida International University (Miami, Florida: November 14, 2016).

"Understanding the American Public Sector" invited presentation for visiting Argentinian delegation studying the American public sector, sponsored by the Government of Argentina and the US State Department (Miami, Florida: November 11, 2016).

"The Role of Public Administration in the Building of a Strong Public Sector" invited presentation at the Annual Conference on Public Administration of the University of National and World Economy (Sophia, Bulgaria: October 26, 2016).

"Financing Effective Local Government: Some Insights from the United States" at the joint Chinese Academy of Governance, Shanghai University of Finance and Economics, US National League of Cities and American Society for Public Administration Conference (Shanghai, China: September 26, 2016).

"The United Nations Committee of Experts on Public Administration: What it Is and What it Does" invited presentation at the annual conference of the International Institute of Administrative Sciences (Chengdu, China: September 23, 2016).

"E-government: A dissenting View" invited presentation at the meeting of the Chinese Society for Administrative Reform in conjunction with the annual conference of the International Association of Schools and Institutes of Administration (Chengdu, China: September 22, 2016).

"Improving the Quality of Public Administration Education and Training" invited presentation at the annual conference of the International Association of Schools and Institutes of Administration (Chengdu, China: September 21, 2016)

"New Developments in Local Government" invited presentation at the Association of Departmental Legislative Bodies (Asunción, Paraguay: September 7, 2016).

"Decentralization, Democracy and Economic Development" invited presentation at the annual meeting of the Chilean Municipal Association (Viña del Mar, Chile: September 6, 2016).

"National Government Assistance to Cities: A Comparison of US and European Union Approaches" concluding panel session presentation at the joint Mexican Ministry of Foreign Affairs and FIU seminar on International Cooperation for Municipalities (Mexico City, Mexico: August 30, 2016).

"Decentralization, Democracy and Economic Development" keynote presentation at the joint Mexican Ministry of Foreign Affairs and FIU seminar on International Cooperation for Municipalities (Mexico City, Mexico: August 29, 2016).

"Participation, Administration and Public Policy" invited presentation at the Fifth Annual Young Scholars Workshop organized by the American Society for Public Administration (Cape Town, South Africa: July 21, 2016).

"Local Government, Economic Development and the Building of Democratic Institutions" opening remarks at the XXII annual Inter-American Conference of Mayors and Local Authorities (Miami, Florida: June 14, 2016).

"Public Administration in a Challenging Time: Some Thoughts and Reflections" opening plenary session presentation at the 12<sup>th</sup> Annual Transatlantic Dialogue (Ghent, Belgium: June 9, 2016).

"Accountability: The Key to Achieving Effective Government" invited plenary address at the Annual Conference of Association Internationale de Recherche en Management Public (Poitiers, France: June 3, 2016).

"Decentralization and Democratic Development: Perspectives from Around the World" invited presentation at the Annual Conference of the Federation of Latin American Municipalities (Sucre, Bolivia: May 20, 2016).

"Achieving the United Nations Sustainable Development Goals: The Role of Public Administration" invited presentation on the United Nations Panel at the annual meeting of the American Society for Public Administration (Seattle, Washington: March 21, 2016).

"Strategies for Strengthening Municipal Associations" invited presentation at the Annual Leadership Meeting of the Federation of Latin American Municipal Associations (Santo Domingo, Dominican Republic: March 2, 2016).

"Public Administration Accreditation and the Development of the International Commission on the Accreditation of Public Administration Education and Training" invited presentation to the Council of Administration of the International Institute of Administrative Sciences (Brussels, Belgium: February 25, 2016).

"The 2016 Presidential Transition: The Role of ASPA" invited panel presentation at the annual conference of the National Academy of Public Administration (Washington, DC: December 4, 2015).

"Building an Effective Government: The Role of Politics and Public Administration" invited address at the annual Latin American Youth Parliament (Guayaquil, Ecuador: November 11, 2015).

"Good Government as the Key to Economic Development" invited lecture at the National School of Public Administration of Colombia (Bogota, Colombia: October 21, 2015).

"Preparing for the 2016 Election: What is the Role for Public Administration?" panel presentation at the annual conference of The Network of Schools of Public Policy, Affairs, and Administration (New York City, New York: October 15, 2015).

"Good Public Administration and Effective Economic Development" a commencement address at the public administration graduation ceremony of the University of National and World Economy (Sofia, Bulgaria: October 28, 2015).

"Networking as a Strategy for Professional Development in Public Administration" at the annual Young Scholars Workshop organized jointly by the American Society for Public Administration and the Center for Investigation of Economic Development (Mexico City, Mexico: August 11, 2015).

"Accreditation in Public Administration: The Role of ICAPA" plenary session presentation at the Annual Meeting of the International Association of Schools and Institutes of Administration (Paris, France: July 9, 2015).

"New Approaches to Training Public Administrators" training film prepared for the Chinese Academy of Governance and filmed at the Annual Meeting of the International Institute of Administrative Sciences (Rio de Janeiro, Brazil: June 24, 2015).

"Public Administration Education: Where Have We been and Where Are We Going?" special panel on public administration education in comparative perspective at the Annual Meeting of the International Institute of Administrative Sciences (Rio de Janeiro, Brazil: June 23, 2015).

"New Developments in Public Administration Education: Where Are We Going?" at the Annual Conference of Association Internationale de Recherche en Management Public (Lyon, France: May 28, 2015).

"Advocating for a Strong Public Sector: The ASPA Experience" invited luncheon address at the monthly meeting of the South Florida Chapter of the American Society for Public Administration (Miami, Florida: April 29, 2015).

"Decentralization in Comparative Perspective" invited lecture at the ceremony commemorating the Spanish Constitution of 1812 at the University of Granada (Granada, Spain: March 19, 2015).

"On Building a Strong and Equitable Society: The Role of the Public Sector and the American Society for Public Administration" Presidential address at the opening plenary session of the annual conference of the American Society for Public Administration (Chicago, Illinois: March 7, 2015).

"Social Equity and the Need for a Strong Public Sector" invited address at the annual Conference of the Organization of Minority Public Administrators (Philadelphia, Pennsylvania: February 18, 2015).

"New Developments in Comparative Public Administration" panel presentation at the annual Conference of the National Association of School of Public Affairs (Albuquerque, New Mexico: November 5, 2014).

"New Developments in Public Administration Research and Theory" opening remarks at the annual International Conference on Public Administration organized by the American Society for Public Administration and the Chinese Association for Public Administration (Chengdu, China: October 25, 2014)

"Local Governance and the Building of Democratic Institutions" invited lecture at Sun Yat-sen University (Guangzhou, China: October 18, 2014).

"Three Decades of Government, Economic and Administrative Reform: What Have We Learned?" invited keynote speech at the annual conference on public administration of the University of Macau (Macau, China: October 16, 2014).

"Decentralization and Local Governance: What Has the Latin American Experience Taught Us?" invited keynote address at the annual conference of the Ibero-American Municipal Association (San Juan, Argentina: October 6, 2014).

"Public Administration: The Development of a Discipline" invited master class for Bulgarian university faculty held at Varna Free University (Varna, Bulgaria: September 30, 2014).

"Higher Education and the Building of a Democratic Society" at the ceremony commemorating the opening of the academic year at Varna Free University (Varna, Bulgaria: September 29, 2014).

"Establishing Excellence in Public Administration Education and Training: The Role of Accreditation" invited seminar presentation at the annual retreat of the Public Administration Faculty of the University of National and World Economy (Randma, Bulgaria: September 27, 2014).

"The Challenges of Building a Strong and Equitable Public Sector" luncheon address at the annual conference of The Southeastern Conference on Public Administration (Atlanta, Georgia: September 18, 2014).

"Building a Professional Network in the Field of Public Administration: Some Observations from the United States" opening remarks at the annual Young Scholars Conference of Jilin University (Changchun, China: July 21, 2014).

"Decentralization and Democratic Institution Building" invited keynote address at the Triennial Conference on Public Administration of Fudan University (Shanghai, China: July 19, 2014).

"Public Administration and Improving Personnel Management: Some Thoughts and Reflections" opening remarks at the Joint Forum on New Approaches to Improving Federal Personnel Management organized by the International Personnel Management Association and the American Society for Public Administration (Washington, DC: July 15, 2014).

"Local Government in Latin America: Problems and Prospects" invitational presentation at the Joint United Nations/IASIA Seminar on Local Government (Port Elizabeth, South Africa: June 30, 2014).

"Public Administration and Happiness: What is the Relationship?" opening keynote presentation at the annual International Conference of the Korean Association of Public Administration (Daegu, South Korea: June 26, 2014).

"Building a Strong Public Sector: Perspectives from the United States" invited presentation at the United Nations Conference to Commemorate International Public Service Day. (Seoul, South Korea: June 24, 2014).

"Strengthening the American Public Sector: Challenges and Prospects" opening presentation at a special forum on organizing to promote a strong public sector hosted by the American Society for Public Administration (Washington, DC: June 4, 2014).

"The American Society for Public Administration and Public Administration in the United States: Current Issues and Future Prospects" closing address at the annual conference of the Network of Schools of Public Affairs of Central and Eastern Europe (Budapest, Hungary: May 24, 2014).

"Techniques for Measuring and Enhancing Graduate Student Productivity" invited faculty seminar at the University of Potsdam (Potsdam, Germany: May 20, 2014).

"Revitalizing the Public Sector and Public Administration Theory" luncheon keynote speech at the annual conference of the PA Theory Network (Miami, Florida: May 16, 2014).

"Public Administration and Risk Management: What Do We Know and What Do We Need to Know?" opening address at joint conference on risk management in the federal government organized by the Association of Risk Managers and the American Society for Public Administration (Washington, DC: May 14, 2014).

"Building a Strong Public Sector: The Role of Government" keynote address at the annual awards reception of the Chicago Chapter of the American Society for Public Administration (Chicago, Illinois: April 25, 2014).

"Building a Stronger Public Sector: A Major Issue for the US" invited keynote address at the Midwest Public Administration Conference (Fort Wayne, Indiana: March 29, 2014).

"ASPA during the Course of the Next Year: Where We Want to Go" annual incoming President's remarks at the closing session of the ASPA National Conference (Washington, DC: March 18, 2014).

"France and the United States: A Summing Up: Closing Remarks at the ENA/FIU Seminar on Administrative Leadership (Miami, Florida: March 3, 2014).

"Local Government and Decentralization: A Comparative Perspective" invited keynote address at the EGPA/NISPAcee Trans-European Dialogue (Cluj, Romania: February 7, 2014).

"Political, Economic and Administrative Reform in the CEE" invited lecture at the University of Potsdam (Potsdam, Germany: February 5, 2014).

"Public Administration in the United States: Critical Issues and Unresolved Problems" invited lecture at the University of Potsdam (Potsdam, Germany: February 4, 2014).

"Local Government and Economic Development: An International Perspective" invited lecture at the International University of Rabat (Rabat, Morocco: October 4, 2013).

"Developing Human Resources for Effective Local Government" World Congress of Local Governments Triennial Conference (Rabat, Morocco: October 2, 2013).

"Political Protest and Service Delivery: Is there a Connection?" joint Fundacao Getulio Vargas/Florida International University Conference on Political Protest and Public Administration (Rio de Janeiro, Brazil: September 16, 2013).

"Networks and Networking as a Strategy for Academic Career Advancement" Young Scholars Workshop at the Central University of Finance and Economics (Beijing, China: August 23, 2013).

"A Quarter Century of Local Government Reform around the World: What Have We Learned?" invited lecture at Jilin University (Changchun, China: August 20, 2013).

"The American Political System: Complexities and Achievements" invited lecture at Heilongjiang University (Harbin, China: August 18, 2013).

"New Developments in Public Administration" faculty seminar at Ocean University (Qingdao, China: August 16, 2013).

"University – Community Relationships: Two Cases that Made a Difference" Seventh Transatlantic Dialog jointly sponsored by the European Group on Public Administration, the American Society for Public Administration, and the University of Baltimore (Baltimore, Maryland: June 12, 2013).

"Memos to National Leaders: Ten Proposals for Better Governance in the United States" presentation of ASPA/NAPA book Memos to National Leaders at Russell Senate Office Building (Washington, DC: May 22, 2013)

"Twenty Years of Reform in Central and Eastern Europe: The Role of NISPAcee" opening plenary session address, Annual Conference of the Network of Institutes and Schools of Public Administration of Central and Eastern Europe (Belgrade, Serbia: May 17, 2013).

"The American Public Sector and the Building of American Society" keynote address, Annual Meeting of the Chicago Chapter of the American Society for Public Administration (Chicago, Illinois: April 26, 2013).

"International Accreditation and Public Administration Education: New Developments and New Initiatives" opening plenary session address, International Research Society for Public Management (Prague, The Czech Republic: April 10, 2013).

"The Value Added Tax: A Proposal to Strengthen the Federal System" presentation to the Miami-Dade County Economic Development Commission (Miami, Florida: February 15, 2013).

"International Accreditation: What Are the Issues, Where Do We Go?" closing plenary session address, Trans-European Dialogue (Potsdam, Germany: February 9, 2013).

"Decentralization, Local Governance and Democracy" opening plenary session address, Uruguayan Municipal Association (Punta del Este, Uruguay: December 1, 2012).

"Public Administration Accreditation and the Pursuit of Excellence" keynote address at the Annual Conference on Public Administration of the University of Pretoria (Pretoria, South Africa: November 16, 2012).

"The US Election and the Future of American Politics" Faculty Seminar, Department of Political Science, University of Capetown (Capetown, South Africa: November 13, 2012).

"The State of Public Administration: A Global Perspective" closing plenary session address at the International Conference on Public Administration (Hyderabad, India: October 27, 2012).

"The US Election and the Future Role of the US in a Changing World" guest lecture at the Institute of Public Enterprise, (Hyderabad, India: October 25, 2012).

"Three Decades of Government and Public Sector Reform" opening address, Joint Conference on Public Administration (Guangzhou, China: October 13, 2012).

"Local Public Sector Capacity: An Overview" Joint United Nations/IASIA Working Group on Standards of Excellence for Local Government (Bangkok, Thailand: July 18, 2012).

"Decentralization and Local Governance: A Latin American Perspective" opening plenary session presentation at the annual conference of the International Association of Schools and Institutes of Administration (Bangkok, Thailand: July 17, 2012).

"Intergovernmental Relations in the United States: A Quiet Crisis" presentation at the National Academy of Public Administration (Washington, DC: July 11, 2012).

"Three Decades of Eastern European Reform" plenary session presentation at the annual conference of the Network of Institutes and Schools of Public Administration of Central and Eastern Europe (Ohrid, Macedonia: May 25, 2012).

"Decentralization and Local Governance: An International Perspective" keynote address at the Halduskultuur – Administrative Culture Conference, Tallinn University of Technology, (Tallinn, Estonia: April 27, 2012).

"Local Government and Economic Development" plenary session presentation at the annual conference of the Chilean Municipal Association (Santiago, Chile: March 19, 2012).

"Local Economic Development and the Public Sector" at the IASIA/Fundacao Getulio Vargas Latin American Conference (Rio de Janeiro: December 8, 2011)

"Contemporary Issues in the American Public Sector" at the annual Impact Conference (Nijmegen, Netherlands: November 3, 2011)

"Local Government Reform in Comparative Perspective" at the United Nations Expert Group on Local Government (Rome, Italy: June 13, 2011)

"Governmental Reform: What Works and What Does Not Work" at the Central Institute for Economic Management (Hanoi, Vietnam: April 29, 2011)

"Excellence and Public Administration Education and Training: The Role of the UN/IASIA Standards" at the Chinese Academy of Governance (Beijing, China: April 19, 2011)

"New Directions in Public Administration" at the East China Normal University (Shanghai, China: April 16, 2011).

"Governmental Decentralization, Local Governance and Economic Development" invited lecture at the Chinese Academy of Governance (Beijing, China: November 10, 2010)

"Good Governance, Public Administration and Investment Policy" at the Second International Investment Forum of Turkmenistan (Ashgabat, Turkmenistan: October 18, 2010)

Opening address "Local Governance and Economic Development" at the Presidential Conference on the Future of Local Government in Colombia (Cali, Colombia: September 29, 2010)

Keynote address "Standards of Excellence for Public Administration Education" at the National Conference on Public Management and Human Development for Democratic Governance in Paraguay sponsored by the Government of Paraguay and the United Nations Development Program (Asuncion, Paraguay: November 25, 2009)

Keynote address "Public Administration Education and Training in the Post Governance Era" at the Conference on Relevance of Public Administration in the Developmental State sponsored by the University of Pretoria and the African Consortium of Public Administration (Pretoria, South Africa: November 5, 2009)

Opening address "Administrative Development Institutions in a Time of Global Crisis" at the 50th Anniversary Conference of the Institute of Public Administration of the Kingdom of Saudi Arabia (Riyadh, Saudi Arabia: November 1, 2009)

Keynote address "Public Administration in a Post-Governance World: New Challenges, New Approaches" at EROPA 22nd General Assembly and Conference (Seoul, South Korea: October 20, 2009)

"Public Administration in a Time of Crisis" Presidential Address at the Annual Conference of the international Association of Schools and Institutes of Administration (Rio de Janeiro, Brazil: August 4, 2009)

"State Modernization: The Role of Public Administration" Invited lecture, Ministry of Finance, Government of Paraguay (Asuncion, Paraguay: March 3, 2009)

"Achieving Excellence in Public Affairs Education and Training: The Role of the United Nations/IASIA Task Force Standards of Excellence in Public Administration Education and Training" presented as:

- Invited presentation at Seoul Development Institute (Seoul, South Korea: Oct. 21, 2009)
- Invited lecture at Dongguk University, (Gyeongju, South Korea: Oct. 19, 2009)
- Invitational presentation, Annual Conference of the Network of Institutes and Schools of Public Administration of Central and Eastern Europe (Budva, Montenegro: May 14, 2009)
- First International Invitational Lecture at National School of Public Administration of Colombia (Bogota, Colombia: March 21, 2009)
- Invited lecture at National School of Public Administration of Poland (Warsaw, Poland: January 27,2009)
- Keynote presentation, Chinese National School of Administration Special National Meeting on Improving Public Administration Education (Beijing, China: Nov. 18, 2008)
- Invited lecture at Tainan National University (Tainan, Taiwan: Nov. 14, 2008)
- Keynote address at the International Conference on the Public Administration in a Global World at the University of National and World Economy (Sofia, Bulgaria: October 30, 2008)
- Keynote address at the "Euro-Mediterranean Conference on Redesigning Public Administration Training to Deal with the Global Development Agenda" co-sponsored by the United Nations and the Italian National School of Government (Rome, Italy: October 13, 2008);
- Annual Conference of the International Institute of Administrative Sciences (Ankara, Turkey: June

25, 2008)

• Invited lecture at the Indian Institute of Public Administration (New Delhi, India: May 8, 2008).

"Political Parties and Democratic Governments: A Comparative Perspective," keynote address at the legislative seminar, Political Parties Confront Today's Challenges, sponsored by the Chamber of Deputies, National Legislature of Uruguay (Montevideo, Uruguay: July 29, 2008).

"Enhancing Participation and Transparency in Government Budgetary Processes," at the Conference on Governance and Democracy in Latin America: Challenges and Opportunities, organized by the Getulio Vargas Foundation (Rio de Janeiro, Brazil: July 25, 2008).

"Global Inequality and Public Administration" presidential address at the Annual Conference of the International Association of Schools and Institutes of Administration (Kampala, Uganda: July 15, 2008).

"Inequality in Latin America: A Persistent Problem for Democratic Development," at the Seminar on Governance and Democracy in the Hemisphere, sponsored by the National Assembly of Costa Rica (March 14, 2008; San Jose, Costa Rica).

"Public Administration in a Challenging Time" presidential address at the Annual Conference of the International Association of Schools and Institutes of Administration (July 2007; Abu Dhabi, United Arab Emirates).

"Building Democratic Institutions: Lessons Learned and Problems Seen," at the Annual National Leadership Conference of the Institute for Educational Leadership (December 2006; Miami Beach, FL).

"Political and Administrative Reform in Central and Eastern Europe," presentation at panel on new developments in administrative reform at the Annual Conference of the National Association of Schools of Public Affairs and Administration (October 20, 2006; Minneapolis, Minnesota).

"Civil Service Reform in Comparative Perspective: Lessons Learned and Problems Remaining," invitational presentation to the leadership of the Civil Service Department of Ukraine (October 9, 2006; Kiev, Ukraine).

"Enhancing Trust in Government Through Public Administration Reform," invitational seminar presentation at the Regional Forum on "Enhancing Trust in Government Through Leadership Capacity-Building" sponsored by the United Nations Department of Economic and Social Affairs, the United Nations Development Program and the Interparliamentary Assembly for the Commonwealth of Independent State. (September 29, 2006; St. Petersburg, Russia).

"New Challenges for Effective Public Administration," invitational seminar presentation at Arturo Prat University, Iquique, Chile (April 6, 2006; Iquique, Chile).

"Building Collaborative Relationships between Universities across National Boundaries; New Strategies for New Initiatives" at the conference on building collaborative university relationships held at Babes Bolyai University, Cluj Romania (March 3, 2006; Cluj, Romania).

"Effective Public Financial Management: The Key to Good Governance" Keynote address at the Second Annual Conference on Public Finance in Latin America held at the University of Santiago, Chile (2006; Santiago Chile)

"On Enhancing the Quality of Governmental Leadership: New Challenges and New Initiatives" Presidential address at the Annual Meeting of the International Association of Schools and Institutes of Administration hosted by the President of South Korea and the Korean Institute of Public Administration (July 2004; Seoul, South Korea).

"Decentralization and Local Governance: New Directions for the Future in Latin America" at the Sixth Hemispheric Sister Cities Conference sponsored by Sister Cities International and the Municipality of Iquique, Chile (June 2004; Iquique, Chile)

"Building a Better Municipal Government Workforce: Insights Drawn from the United States" special presentation to senior government employees at the municipal government training center (February 2004; Kiev, Ukraine).

"Social Capital, Local Governance and Democratic Development" at the Latin American Conference on Social Ethics and Civil Society organized by the Inter-American Development Bank (October 2003; Asuncion, Paraguay).

"Addressing Inequality and Poverty: Towards an Effective Government Role" Presidential Address at the Annual Meeting of the International Association of Schools and Institutes of Administration (September 2003; Miami Beach, USA)

"Improving the Quality of Health Care Delivery through Improved Management and Decentralization" at the annual health policy conference of the Odessa Regional Institute of Public Administration (October 2003; Odessa, Ukraine).

"Achieving Excellence in Public Administration Education" at the Third Annual Conference of the Polish Public Administration Association (March 2003; Warsaw, Poland).

"Globalization and Its Impact on Government Service Delivery" at the Fourth Global Forum on Reinventing Government, organized by the United Nations, the World Bank, the Government of Italy and the Kingdom of Morocco (December 2002; Marrakech, Morocco).

"Decentralization and the Making of Healthcare Policy: New Possibilities for Ukraine" at the Seminar on Reconstructing Health Policy in Ukraine at the Odessa Regional Institute, Ukrainian Academy of Public Administration (September 2002; Odessa, Ukraine).

"New Possibilities for Municipal Leadership" at the meeting of Paraguayan mayors organized by the Municipality of Asuncion, Paraguay (August 2002; Asuncion, Paraguay).

"Enhancing the Competence of Government Leadership" at the Biennial Meeting of the United Nations Committee of Experts on Public Administration (July 2002; New York)

"The Role of the Public Sector in a Globalizing World: New Problems, Old Issues" Presidential address at the Annual Meeting of the International Association of Schools and Institutes of Administration hosted by the Government of Turkey and the Municipality of Istanbul (July 2002; Istanbul, Turkey).

"Remembering Those Who Have Served Their Country: Reflections on Ukraine and the United States" at the Odessa Regional Institute of Public Administration, Ukrainian Academy of Public Administration (May 2002; Odessa, Ukraine).

"Political and Institutional Factors Affecting the Evaluation of Public Policy" three consecutive lectures at Fundacâo Getulio Vargas; the State University of Rio de Janeiro; and Escola de Governo/IUPER (April 2002; Rio de Janeiro, Brazil).

"Issues in Municipal Management in the Context of a Globalizing World" at the Fifth Hemispheric Forum of Sister Cities International (March 2002; Tenerife, Spain).

"Governmental Decentralization and the Strengthening of Democracy in Transitional Societies" at the Ukrainian Academy of Public Administration, Odessa Branch (February 2002; Odessa, Ukraine).

"Educating the Next Generation of Public Servants: Some Concluding Thoughts" concluding address at the Conference on Public Administration Education and Training organized by the United Nations, IASIA and -NISPAcee for the Ministry of Interior of Slovakia (December 2001; Bratislava, Slovakia).

"Political Leadership and the Building of Democracy in Transitional Countries" at the Biennial Leadership Conference of the Institute for Educational Leadership, Washington, D.C. (November 2001; Miami Beach, FL).

"An International Agenda for NASPAA" at the Annual Meeting of the National Association of Schools of Public Affairs and Administration (October 2001; Washington, D.C.).

"Strengthening Local Governance in the Hemisphere: The Role of National Governments" at the First Meeting of Ministers and High Level Authorities of the Americas Responsible for Decentralization and Participation" organized by the Organization of American States (July 2001; La Paz, Bolivia).

"A Vision for IASIA" presidential address at the Annual Meeting of the International Association of Schools and Institutes of Administration (IASIA), (July 2001; Athens, Greece).

"New Issues and New Developments in Public Administration: A Global Perspective" invited presentation to the faculty of the Yunan College of Administration (May 2001; Kunming, China).

"Ethnic Conflict, Governance Reform and the Peace Process in Bosnia" invited presentation to the Working Group on Democratic Governance of Multiethnic Communities at the Annual Meeting of the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (April 2001; Riga, Latvia).

"Universities, Technical Assistance and Good Governance: A Program for Latin America" at the 2001 Meeting of the Inter-American Network for Public Administration Education (March 2001; Caracas, Venezuela).

"Women, Local Governance and Development in Latin America"; keynote address at the Special Meeting of the Panamanian Municipal Association on Building Local Government and Gender Equity: New Perspectives (March, 2001; Panamá City, Panamá).

"New Issues for the Training of Civil Servants" at the Third Biennial Pan-African Conference of Ministers of Civil Service, organized by the government of Namibia (February, 2001; Windhoek, Namibia).

"Local Governance in the Forthcoming Summit of the Presidents: New Opportunities for New Relationships" at a special meeting of the Paraguayan Association of Municipalities (December 2000; Asunción, Paraguay).

"Local Government and Intergovernmental Relations in the United States: Lessons for China" at the seminar for subnational government officials organized by the United Nations Development Program and the Government of China (November 2000; Qingdao, China).

"Comparing Public Administration in France and the United States: A Summing Up" at the Conference on Public Administration Education in France and the United States, organized by the National Association of Schools of Public Affairs and Administration, the French International Institute of Public Administration and Florida International University (October, 2000; Miami, Florida).

"Local Government and Economic Development: Some Observations" at the annual meeting of the Guatemalan Municipal Association (September 2000; Guatemala City, Guatemala).

"Local Government, the Québec Summit and the Declaration of Miami" – Testimony presented at the Special Committee on Inter-American Summits Management of the Permanent Council of the Organization of the American States (September 2000; Washington, D.C. – available on the website of the Organization of American States).

"Accountability and Ethics in Local Governance" at the Summer Academy on Local Government for Poland and Ukraine, sponsored by the Soros Foundation/Open Society Institute (August 2000; Lviv, Ukraine).

"Accountability, Efficiency and Responsiveness; A Summing Up" – closing address at the annual meeting of the International Association of Schools and Institutes of Administration, co-sponsored by the Chinese National School of Administration (July, 2000; Beijing, China).

"Effective Municipal Management and Democratic Development; Some Insights from the U.S. and Other Parts of the World" at the 2000 Annual Meeting of the Association of Brazilian Municipalities (May, 2000; Puerto Seguro, Brazil").

"Public Administration in an International Context: New Demands and New Responses" at the 2000 Executive Leadership Institute of the National Forum for Black Public Administrators (January 2000; Miami, Florida).

"Decentralization, Democratization and the Building of Market Economies" invited lecture at the Chinese National School of Administration (December, 1999; Beijing, China).

"Shaping Public Management: From Birmingham to Beijing" opening plenary address at the Special Seminar on the Future of Public Administration organized by the Division of Economics and Public Administration of the United Nations Secretariat and the International Association of Schools and Institutes of Administration (November, 1999; Rio de Janeiro, Brazil).

"Closing Thoughts on the Future of Public Management Reform in Latin America" at the International Seminar, "Rio Thinks about Reform of the State" organized by the State of Rio de Janeiro and Fundação Getulio Vargas (November, 1999; Rio de Janeiro, Brazil).

"Economic Development and Local Government in Latin America" at the Conference on the New City of the Next Millennium organized by Siglo XXI (November, 1999; Mar de Plata, Argentina).

"Strategies for Seeking Donor Funds for Municipal Development Projects" at the Summit of the Mayors organized by the City of Miami (November, 1999; Miami, Florida).

"An Overview of Decentralization in Latin America" at the Special Roundtable on Decentralization sponsored by the United Nations at the Annual Meeting of CLAD (October, 1999; Mexico City, Mexico).

"Strengthening Local Government in the Hemisphere; A Brief Status Report" testimony presented to the Special Committee on Inter American Summits Management of the Permanent Council of the Organization of the American States (October, 1999; Washington, DC - available on the website of the Organization of American States).

"Local Governance in the United States: Implications for Poland and Ukraine" at the Summer Academy on Public Administration for Poland and Ukraine sponsored by the Soros Foundation - Open Society Institute (August, 1999; Bialystok, Poland).

"New (and, some not so new) Issues for Public Administration in the next Millennium" at the Seminar on New Directions in Government Management organized by the Regional Government of Skaine (August, 1999; Elsinore, Denmark).

"The Frontiers of Development" at the Conference on a New Policy for Municipal Governance co-sponsored by the President of Argentina, the Ministry of the Interior and the Federation of Argentinean Municipalities (July, 1999; Córdoba, Argentina).

"Privatization in Latin America; the Cases of Argentina and Mexico" at the Annual Meeting of the International Association of Schools and Institutes of Administration (July, 1999; Birmingham, England).

"Reflections on Public Administration Education in Poland" at the Conference on Public Administration in Poland co-sponsored by the Council for Systemic Reforms, the Parliament of Poland and Rutgers University (December 1998; Warsaw, Poland).

"Local Government and Economic Development; The New Municipal Agenda" at the Fourth Annual Meeting of the Mayors and Council People of Central and Southern South America (October 1998; Iquique, Chile).

"Improving Municipal Financial Management in Latin America: Lessons from Best Practices" at the Second United Nations Habitat Conference on Best Practices in Local Government in South America (September, 1998; Florianopolis, Brazil).

"Decentralizing the Health System in Paraguay: A Case of Institutional Change" at the 24th International Congress of Administrative Sciences organized by the International Institute of Administrative Sciences and the French School of Administrative Sciences (September, 1998; Paris, France).

"Decentralization and Democratic Citizen Participation" at the First Annual Conference on Democracy and Decentralization organized by the Organization of American States (August, 1998; Cochabamba, Bolivia)

"International Technical Assistance and Graduate Education in Public Administration" at the Annual Meeting of the National Association of Schools of Public Affairs and Administration (October 1997; Raleigh, North Carolina).

"Democratic Development and Sustainable Local Government" at the International Conference on the Habitat Agenda and the Cities organized by the Municipal Government of Rio de Janeiro and the International Union of Local Authorities (October 1997; Rio de Janeiro, Brazil).

"Decentralization, Citizen Participation and Democracy" at the International Conference on Local Governance in a Democratic Society organized by the Government of Argentina (September, 1997, Puerto Iguazú, Argentina).

"Education and Training for a Changing Public Sector" Final Plenary Address, Annual Meeting of the International Association of Schools and Institutes of Administration (July 1997, Québec, Canada).

"Citizen Participation, Decentralization and Democratic Development" at the International Conference on Citizen Participation and Democratic Development organized by the Organization of American States (February, 1997; Caracas, Venezuela).

"Popular Participation and Local Governance" at the International Seminar on "El Modelo Boliviano de Decentralization" organized by the Government of Bolivia (November 1996; Santa Cruz, Bolivia).

"Democratic Development and Public Service Ethics: A Summing Up" Plenary Address at the XIV Annual Conference of the International Association of Schools and Institutes of Administration (July 1996, Durban, South Africa).

"The Role of the Legislative Branch in the Confirmation of Executive Branch Appointments" at the Ukrainian Parliament Conference on the Role of the Legislative Branch in the New Ukrainian Constitution organized by Indiana University, (June, 1996; Kiev, Ukraine).

"Linking Political and Economic Development in a Sustainable Fashion: A Latin American Perspective" at the Second Annual Hemispheric Forum of Sister Cities International (April, 1996; Punta del Este, Uruguay).

"The Role of Local Government in Democratic Transitions: A Comparative Latin American Perspective" at the International Seminar on Decentralization organized by the Government of France and the Paraguayan National Commission on Decentralization, (March, 1996; Asunción, Paraguay).

"Decentralization and Sub-National Government Financial Capacity" at the United Nations - World Bank Conference on Public Finance in Latin America (October, 1995; Cartagena, Colombia).

"Municipal Government in Historic and Comparative Perspective" at the Association of Chilean Municipalities Annual Seminar on Municipal Government (November, 1995; Valdivia, Chile).

"Creating a Municipal Bond Market in Chile: Some Lessons from the US Experience" at the Conference on Local Government Capital Project Financing in Chile organized by the Association of Chilean Municipalities and the Catholic University of Valparaiso; (September, 1995; Santiago, Chile).

"Linking International Development and the Sister Cities Program" at the annual convention of Sister Cities, International (July 1995, Indianapolis, IN).

"Public Service and Public Management in an Era of Transition: A Summing Up" plenary address at the XII Annual Conference of the International Association of Schools and Institutes of Administration (July 1994; Hong Kong).

"On Organizing an Effective Civil Service System: Some Suggestions and a Few Words of Caution" at the National Assembly's Conference on a Civil Service System for Panama (October, 1994; Panama City, Panamá).

"The Legislature as a Democratizing Force in Latin America and the Caribbean" at the Annual Meeting of the Caribbean Studies Association (May 1993; Kingston, Jamaica).

"Measuring the Effectiveness of a Community's War on Drug Abuse," at the President's Drug Advisory Council - National Leadership Forum (January, 1992; Washington, DC).

"The Impact of Politics on Education Policy over the Next Ten Years," Invited Plenary Session Address - Conference in Honor of retiring U.S. Secretary of Education, Terrel Bell; sponsored by the Colorado Department of Education and the University of Colorado Graduate School of Education; (April, 1985; Colorado Springs, CO).

"Urban Services and University Capacity: A Reassessment," at the Annual Meeting of the Urban Affairs Association (April, 1985; Norfolk, VA).

"Strategies for Dealing with Retrenchment in Higher Education" at sixty-ninth Annual Conference of the American Association of University Professors, (June 1983; Washington, DC).

"State Governments and Vocational Education Policy," Annual Meeting of the American Society for Public Administration (April 1980, San Francisco, CA).

"Counseling, Guidance and Vocational Education Policy," Annual Meeting of the American Vocational Association (April 1978, Las Vegas, Nevada).

"A Federal Department of Education: Prospects and Consequences," Annual Meeting of the American Educational Research Association (March 1978, Toronto Canada).

"Federal Reorganization: Implications of the Carter Plans," Annual Meeting of the American Society for Public Administration (April 1978, Phoenix, AZ).

"Ethics, Finance and Political Campaigns," Annual National Conference on Government of the National Municipal League (April 1976, Chicago, IL).